



CITY OF TOLEDO

DRAFT FY 2020–2021 ANNUAL ACTION PLAN

PREPARED FOR SUBMISSION TO THE
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

JULY 1, 2020 - JUNE 30, 2021

Wade Kapszukiewicz - Mayor

Rosalyn Clemens - Director

Department of Neighborhoods
One Government Center
Suite 1800
Toledo, OH 43604

Prepared by Corporate F.A.C.T.S.

THIS DOCUMENT CAN BE PROVIDED IN ALTERNATIVE FORMAT IF REQUESTED



Table of Contents

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)	2
PR-05 Lead & Responsible Agencies – 91.200(b).....	9
AP-15 Expected Resources – 91.220(c) (1,2)	10
AP-20 Annual Goals and Objectives.....	19
AP-35 Projects – 91.220(d)	27
AP-38 Project Summary	32
AP-50 Geographic Distribution – 91.220(f).....	69
AP-55 Affordable Housing – 91.220(g)	72
AP-60 Public Housing – 91.220(h).....	73
AP-65 Homeless and Other Special Needs Activities – 91.220(i).....	76
AP-75 Barriers to affordable housing – 91.220(j)	79
AP-85 Other Actions – 91.220(k)	83
AP-90 Program Specific Requirements – 91.220(l) (1,2,4).....	85

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Toledo (COT) receives Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), and Emergency Solutions Grant (ESG) funds from the United States Department of Housing and Urban Development (HUD) based on its status as an entitlement city/participating jurisdiction. These funds awarded by HUD to the COT are designated for specific activities delineated in the 2020-2024 Five-Year Consolidated Plan to be submitted to HUD for approval by the COT.

In addition to CDBG, HOME and ESG, the Department of Neighborhood (DON) received Neighborhood Stabilization Program (NSP) stimulus grants (NSP1, NSP2 and NSP3). Initial NSP funds have been fully spent. However, with the receipt of program income, these activities continue.

The 2020 Program Year (PY), which begins on July 1, 2020, represents the first year of the COT's 2020-2024 Five-Year Consolidated Plan. The 2020 PY Annual Action Plan delineates a one-year strategic plan which includes the proposed use of funds that will be received from HUD. The allocations awarded, once received, will buttress, and leverage significant resources available in Toledo. These resources will be utilized towards accomplishing the goals listed in the plan. The goals were established based on local data studies, citizen input and in consultation with community organizations.

The funding allocations from HUD to the COT for PY 2020 have been finalized and below are the allocations. All proposed activity budgets will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts.

- Community Development Block Grant (CDBG): \$7,570,178
- HOME Investment Partnerships Program (HOME): \$2,228,962
- Emergency Solutions Grant (ESG): \$652,282
- Additionally, NSP1,2, and 3 Program Income from previous years: \$819,034. This amount can be converted to CDBG for eligible uses

Program Income

Program Income is the gross income received by the grantee that was directly generated from the use of CDBG, HOME, and NSP funds.

The estimated program income for FY 2020-2021 is listed below:

- CDBG Program Income (Estimated Amount): \$233,464
- HOME Program Income: \$0.00

CDBG, HOME, and ESG are annual federal allocations. PI from CDBG, HOME, and NSP are annual projections. The allocations are available to be utilized toward meeting HUD's National Objective.

Carryover Funds

Carryover funds that are available could be used to funds activities in PY 2020 listed below. The estimates of carryforward funds going into the first year of the Consolidated Plan will be subject to reconciliation of accounts and processing of payments to arrive at a final accurate amount. The amounts listed below may be adjusted before the approval of the final Consolidated Plan.

- CDBG Carryover: \$4,236,223
- HOME Carryover: \$3,670,233
- ESG Carryover: \$76,238.77

The COT, in adherence to HUD regulations, will allocate at least 70% of its CDBG entitlement award to programs that directly benefit low- and moderate-income (LMI) individuals, persons with disabilities and other residents of the City. Likewise, the COT will set aside 15% of its HOME fund allocation for use by Community Housing Development Organizations (CHDOs) recognized and certified by the DNBD.

The COT will allocate funds for both operational and programmatic goals as it pertains to the following:

- Planning and Administration (Operational, Program)-CDBG, HOME, and ESG
- Housing and Neighborhood Revitalization (Operational, Program)-CDBG, HOME and NSP
- Economic Development (Operational, Program)-CDBG
- Fair Housing (Operational, Support)-CDBG
- Community Development Corporations (Program, Activity)-CDBG and HOME
- Public Service (Operational, Program)-CDBG and ESG
- Lead Hazard Control (Operational, Program)-Lead Grant

2. Summarize the objectives and outcomes identified in the Plan

The goals and objectives were established in the 2020-2024 Five-Year Consolidated Plan based on community input received through the citizen participation and consultation process. Goals will address neighborhood, community, and economic development with emphasis on housing conditions. Goals of higher priority refer to providing safe, adequate, and decent affordable housing. Public service goals addressing community and basic needs will also be undertaken, primarily by the DON's non-profit partners or Third-Party Partners. The activities undertaken will predominately benefit persons of low- to moderate-income as defined by 24 CFR part 5.

The COT continues to actively pursue initiatives/activities under CDBG that will address two of the three HUD Objectives:

- **Benefit to low- and moderate-income (LMI) individuals.**
- **Elimination of slum and blight in the community.**

Section AP-20 Annual Goals and Objectives presents a summary of the annual goals and objectives established for the PY 2020. Each goal addresses one of HUD's Objectives and Outcomes below:

Objectives:

- **Suitable Living Environment**
- **Decent Housing**
- **Economic Opportunity**

Outcomes:

- **Improve Availability/Accessibility**
- **Improve Affordability**
- **Improve Sustainability**

The COT will continue to use CDBG funds in low- to moderate-income target areas and the goals will improve neighborhood conditions, economic development and address the needs of low- and moderate-income Toledo residents as identified in the 2020-2024 Five-Year Consolidated Plan.

3. Evaluation of past performance

As a recipient of CDBG, HOME, and ESG program funds, the City is required to submit at the end of each program year a Consolidated Annual Performance and Evaluation Performance Report (CAPER). The CAPER summarizes the accomplishments of each program year and the progress made towards the Consolidated Plan goals. As noted in the 2018-2019 Consolidated Annual Performance and Evaluation Report (CAPER), the City has met most of its priority objectives identified in the past Five Year (2015-2019) Consolidated Plan. In many cases, the City exceeded the projected outcomes. Accomplishments for the FY 2018-19 are available with the CAPER submittal.

Based on the priorities established, the City continues to place emphasis on providing decent, safe, and affordable housing; elimination of homelessness; the implementation of the Fair Housing Action Plan (FHAP); and assistance with basic needs, such as food and healthcare. In PY2018, the Department's involvement in housing projects has greatly impacted the vitality and livability of neighborhoods.

In addition to the above, the CAPER describes how CDBG funds continue to assist in meeting the needs of LMI persons with activities such as feeding programs, rehabilitation of homes, health services, etc. Furthermore, CDBG funds were used to improve blighted conditions in LMI neighborhoods.

HOME dollars were directed towards: down-payment assistance; tenant-based rental assistance; rehabilitation of owner occupied and rental housing units, with the majority of rehabs dedicated to owner-occupied homes; and special projects such as multi-family and scattered site rehabilitation or new development projects lead by developers and/or local partners.

The DON continues to work with the Toledo Lucas County Homelessness Board (TLCHB) in its efforts towards the prevention and elimination of homelessness in the city of Toledo. ESG funds assisted in making significant progress towards the elimination of homelessness in Toledo. The goal of maintaining the current percentage of persons staying in permanent housing for at least 6 months at 85% continues to be met. Rapid re-housing efforts also continue to be the focus of the Continuum of Care (CoC). PY2018 results for ESG funded programs will be included in the 2018-2019 CAPER.

The City and The Fair Housing Center (TFHC) continue to work with community partners on the implementation of the Five-Year Fair Housing Action Plan (FHAP). The FHAP provides quarterly and annual updates on the action steps that are undertaken to address barriers to housing choice identified in the 2015 Analysis of Impediments.

The City continues to further improve efficiencies through the incorporation of additional technology in code enforcement and the funding application process. The Division of Code Enforcement implemented a geospatial information database system using ArcGIS, which compiles data sets for community programming and needs. This data guides the Division to focus program participants in the community and improves efficiency with building a comprehensive plan for participants to follow.

The Department has successfully completed the implementation of an online application process for CDBG and ESG grant funding. In addition, all sub-recipients for CDBG and ESG electronically enter accomplishments and submit request for funds reimbursement.

4. Summary of citizen participation process and consultation process

The City's comprehensive approach to the citizen participation and consultation process is detailed in the City of Toledo's Citizen Participation Plan. The Department of Neighborhoods reaches out to citizens through communications with neighborhood groups and community organizations, social media, online surveys, and public meetings and hearings before City Council. The City facilitates the participation of low- and -moderate-income residents in the Consolidated planning process. Public Hearings were held in locations accessible to all citizens and the Public Notices advised of the availability of special accommodations upon request. Additionally, if needed, Spanish-speaking staff was available for translations at the Public Hearings and in locations where the Community Survey was administered.

The City used HUD eCon Planning data, City Reports, community responses, and social services agency input to formulate its priority needs and selection of Neighborhood Revitalization Strategy Areas (NRSAs).

- Focus Group Meeting for local Non-Profit Agencies/Third Party Partners held on October 21, 2019
 - 43 members were in attendance, representing over 25 agency partners

- Partners were split into 2 Focus Groups to discuss current housing and community development efforts, as well as existing and unmet community needs
- Steering Committee Meeting held on October 22, 2019 and November 22, 2019
 - 25 and 51 persons respectively were in attendance
 - Members discussed the consolidated planning process and housing and community development needs and priorities in Toledo
- Two Public Meetings held to gather input on the community's housing and community development needs
 - October 22, 2019, at the Zablocki Senior Center (North End Toledo) with 15 residents in attendance
 - October 23, 2019, at the Believe enter (South End Toledo) with 20 residents in attendance
- Agency Survey
 - A 15-Question Agency Survey was made available for approximately 30 days, and was completed by 22 Non-Profit Agencies
 - Agencies participating in the survey provide services to approximately 70,000 persons in the Toledo area
- Public Survey
 - A 14-Question Public Survey regarding housing and community development priorities was made available for approximately one month, and was completed by 599 Toledo residents
 - Although 715 persons completed the survey, 606 of them reside in the City of Toledo.
- Public Hearings – two (2) public hearing were held in the second quarter of 2020 **[To be updated on final draft]**
- Other consultation meetings – Presentations on the Consolidated Plan process was made to individual City Council members and input received on Consolidated Plan priorities.
- The Consolidated Plan and Annual Action Plan will be published for two 30-day comment periods from 1/2/2020 to 2/2/2020 and 5/17/2020 to 6/17/2020 at the library, City hall, and community locations with printed copies of the plan and a sheet for receiving public comments, as well as on the City's website with a link to social media platforms.

5. Summary of public comments

Best Practices:

- Funding allocation best practices and how the City of Toledo compares to other recipients of HUD grants was discussed. The City manages 70% of its programs internally through staff and may spend less on owner-occupied home repair than other Mid-West cities. Other cities have started subcontracting some programs externally such as home repair due to greater efficiency.
- For the City, the lack of CDC capacity could make external subcontracting challenging.
- Keeping planning and administrative dollars below the 20% cap is a best practice

- Leveraging CDBG dollars with other funding by only funding 50% of program costs and limiting CDBG to program related staff. Not enough federal grants to solve community needs.

Program Impact:

- There were several comments on the impact of federal funding in the community and how that impact is being measured. For example, how has housing rehab impacted housing affordability?
- CDBG funds being thinly spread and need to focus impact through a target neighborhood (NRSA)
- Neighborhood capacity building was highlighted especially as part of making an impact. Priority should be given to services that address the root causes.
- Organizations receiving CDBG funds are not being required to show enough progress. Capacity building should be focused on programs that are showing positive outcomes in communities. Need to look at the process of awarding CDBG funds to groups,
- The City was encouraged to re-evaluate previous priorities and identify what progress has been made in the last cycle. The unification and alignment of priorities was also encouraged.
- Which program should be priority with a limited amount of resources? Example: a large amount of CDBG funds is being spent on slum and blight. Housing affordability for renters and special populations as well as home repairs is a high priority need.
- Many activities were rated as high priority. Need to differentiate priorities among the high needs.

Capacity Building:

- CDC capacity is a high priority need and funding should be increased in this activity as well as providing training, hiring staff, and providing technical assistance for sustainability.
- The City has significantly increased its investment in capacity building through a set-aside of \$250,000 starting in FY 2019. The City plans to provide grant writing support to non-profits to help them to apply for and leverage other funds. Capacity building grants will be announced in 2020.
- Need to determine how capacity building will help the City to use neighborhood resources.

Transportation:

- Lack of transportation especially to employment areas was highlighted as a very high priority in the community and has reached a point of crisis. Bus services are not allowed in job areas.
- No Countywide transit system limiting access to where jobs exist
- Transportation is a systemic issue and trying to fund it from CDBG will be challenging
- Need to do best practices research as to how CDBG grantees address transportation with CDBG,

Leveraging:

- Knowing what is needed to secure private capital such as LIHTC. Capacity of local developers, City incentives, targeting right (high opportunity), improving applications
- Ideas were discussed on how the City can incentivize private sector affordable housing development such as predevelopment funds, target neighborhoods, creating incentives, using current assets, seeking a LIHTC set-aside for the City of Toledo from OFA.
- Many partners are investing in neighborhood but little collaboration. The City can lead a comprehensive investment strategy and use of other City resources.

- Facilitating more collaboration between agencies and partners and how resources can be better combined. Use of a NRSA strategy to plan the combination of private sector and City resources.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments were accepted and acknowledged, where applicable.

DRAFT

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	TOLEDO	Dept. of Neighborhoods
HOME Administrator	TOLEDO	Dept. of Neighborhoods
ESG Administrator	TOLEDO	Dept. of Neighborhoods

Table 1 – Responsible Agencies

Narrative (optional)

The City of Toledo Department of Neighborhoods is the lead agency responsible for preparing and administering the Consolidated Plan and Annual Action Plan and the use of federal funds from the U. S. Department of Housing and Urban Development (HUD) for the implementation of the goals identified in these plans.

To accomplish the goals delineated in this plan, the City of Toledo Department of Neighborhoods will partner with non-profits, businesses and other local and regional organizations that work to improve conditions for Toledo residents.

Annual Action Plan Public Contact Information

Department of Neighborhoods

2020-2021 Annual Action Plan

One Government Center, Suite 1800

Toledo, OH 43604

(419) 245-1400

Expected Resources

AP-15 Expected Resources – 91.220(c) (1,2)

The City of Toledo expects to receive block grant allocations from HUD for FY 20-21 in the amounts of \$7,570,178 in CDBG funds, \$2,228,962 in HOME funds, and \$652,282 in ESG funds. NSP program income of \$819,034 from previous years is also available for FY 2020-2021 and can be converted into CDBG for eligible uses. The City also factors in an estimate of program income to be received each year. The table below identifies the resources for the City's Consolidated Plan for FY 20-21.

Anticipated Resources

DRAFT

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amt. Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services Code enforcement	7,570,178	233,464	4,236,223	12,039,865	30,280,712	Per HUD, the Community Development Block Grant (CDBG) program is a flexible program that provides communities with resources to address a wide range of unique community development needs. The CDBG program works to ensure decent affordable housing, to provide services to the most vulnerable in our communities, and to create jobs through the expansion and retention of businesses. The annual allocations are typically fully expended every program year.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amt. Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,228,962		3,670,233	5,899,195	8,915,848	Per HUD, the HOME Investment Partnerships Program (HOME) provides formula grants to States and localities that communities use to fund a wide range of activities including homeowner rehabilitation, home buyer activities, rental housing and tenant-based rental assistance, with the intent to provide safe, adequate and decent affordable housing to lower-income households and expand the capacity of non-profit housing providers.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amt. Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	652,282	0	76,238.77	728,520.77	2,609,128	In accordance with the McKinney-Vento Homeless Assistance Act, as amended by the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act, HUD distributes Emergency Solutions Grant (ESG) funds to communities for street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and homeless management information systems. The annual allocations are typically fully expended every program year.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amt. Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Competitive McKinney-Vento Homeless Assistance Act	public - federal	Other	400,000	0	0	400,000	1,600,000	Toledo Public Schools receives McKinney-Vento Homeless Assistance Funds for school transportation, school supplies, school uniforms, tutoring and programming needs. The amount of funds to be received depends upon the federal funding allocated to homeless youth and upon the need in the district. Toledo's allocation in FY 19 was \$400,000.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amt. Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Continuum of Care	public - federal	Admin and Planning Rapid re-housing (rental assistance) Rental Assistance TBRA Transitional housing Other	3,781,149	0	0	3,781,149	15,124,596	The Continuum of Care (CoC) Program is designed to promote communitywide commitment to the goal of ending homelessness; provide funding for efforts by non-profit providers and State and local governments to quickly re-house homeless individuals and families while minimizing the trauma and dislocation caused to individuals, families, and community by homelessness; promote access to and effect utilization of mainstream programs by homeless individuals and families; and optimize self-sufficiency among individuals and families experiencing homelessness.

Other	public - federal	Acquisition Admin and Planning Homeowner rehab New construction for ownership	819,034	0	0	819,034		Beginning in 2009, the City of Toledo received NSP funds from HUD for concentrated efforts in revitalizing areas with the highest concentration of foreclosures. The City of Toledo spent all awarded funds and met HUD's expenditure deadlines. Program income generated by the sale of NSP properties is expected to be available to use during the duration of this Consolidated Plan. As required by regulations, 25% of generated program income will be set aside to address the housing needs of households whose incomes do not exceed 50% of the Area Median Income (AMI). The remaining NSP funds will benefit families and individuals whose incomes do not exceed 120% AMI.
-------	------------------	--	---------	---	---	---------	--	---

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amt. Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - local	Acquisition Admin and Planning Other	4,750,000	0	0	4,750,000	The Lucas County Land Bank (Land Bank) is a community improvement corporation designed to strengthen neighborhoods in Lucas County by returning vacant and abandoned properties to productive use.	

Table 2 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state, and local funds), including a description of how matching requirements will be satisfied

Federal funds combined with state, private and local dollars assist the City of Toledo in addressing the housing and community development needs of low- to moderate-income individuals. Several community stakeholders such as ProMedica, a health care institution, Local Initiatives Support Corporation (LISC), a community development intermediary, and others have helped create neighborhood redevelopment plans along with those done by the City of Toledo. The plans have resulted in the investment of private and other public sector resources. Combined with strategic partnerships, the priorities in the new Consolidated Plan will be achieved. The City proposes to build on the private and public investments through the designation of two or three areas as Neighborhood Stabilization Strategy Areas (NRSAs) and facilitate comprehensive community development. Citizens will continue to: access basic services; enjoy stabilized and safe neighborhoods; access employment opportunities; combat homelessness; and increase homeownership. The focused investment of resources will increase the community's capacity and lead to improved quality of life.

Matching requirements leverage federal funds allocated to undertake the activities identified in this plan. As a policy of the Department of Neighborhoods, CDBG third-party partners are required to provide a minimum of a 1:1 match for each CDBG dollar requested. ESG dollars allocated to third-party partners also require a 1:1 match. The matching requirement for HOME dollars is set by HUD based on criteria related to severe fiscal distress. As stated in CFR 92.218, contributions counted as match must total not less than 25% of funds drawn from HOME. The City's 2019 matching requirement continues at 0% and it is expected to remain the same for 2020. In PY2021, HUD determined the matching requirement for Toledo at 0%.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

To carry out housing, economic and community development activities, CDBG and HOME funded programs may obtain publicly owned land or property through the Lucas County Land Reutilization Corporation (Land Bank). The Land Bank acquires vacant and abandoned foreclosed properties and converts them to productive use. The Land Bank recently met their goal of demolishing or selling and renovating 1,500 properties and has established a new goal of 2,000 additional demolitions in 1,500 days. The Land Bank assists eligible residents in purchasing and renovating properties, and partners with community members in utilizing vacant lots from demolitions for re-use by residents, community groups, and neighborhood leaders. Vacant lots are sometimes offered to neighboring homeowners to increase lot sizes.

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding Allocations	Goal Outcome Indicator
1	Homeownership housing/ new construction or acquisition & rehab	2020	2025	Affordable Housing	Citywide	Affordable Housing	HOME: \$434,344 HOME Carryover: \$101,652	Homeownership housing or rental housing developed: Number of housing units: Five (5)
2	Home Buyer Down Payment/Closing Costs Assistance	2020	2025	Affordable Housing	Citywide	Affordable Housing	HOME: \$450,000 HOME Carryover: \$150,000 HOME Carryover: \$846,670	Direct Financial Assistance to Homebuyers: 67 Households Assisted
3	Small rental housing financing with landlord & tenant education	2020	2025	Affordable Housing	Citywide	Affordable Housing	HOME: \$1,100,000	Rental units constructed/rehabbed: 20 Household Housing Units
4	Large rental housing including LIHTCs	2020	2025	Affordable Housing	Citywide	Affordable Housing	CDBG: \$75,000	Rental units constructed: 3 Household Housing Units

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding Allocations	Goal Outcome Indicator
5	Local affordable housing capacity - public services	2020	2025	Non-Housing Community Development	Citywide	Public (Social) Services - 15% of CDBG eligible	CDBG Carryover: \$100,000	Public service activities other than Low/Moderate Income Housing Benefit: Eight (8) Agencies Assisted
6	Rental Housing Code Enforcement and Nuisance Abatement	2020	2025	Affordable Housing	LMI areas	Improving Neighborhood Conditions	CDBG: \$1,450,781	Housing Code Enforcement/Foreclosed Property Care: 11,790 Household Housing Unit
7	Improvements to parks and community facilities	2020	2025	Non-Housing Community Development	LMI areas	Improving Neighborhood Conditions	CDBG: \$341,567 CDBG Carryover: \$158,433	No of persons served: To be determined
8	Slum and Blight Reduction	2020	2025	Non-Housing Community Development	LMI areas	Improving Neighborhood Conditions	CDBG: \$62,800	Buildings Demolished: Buildings Rodent inspections: 850 households Reuse of City owned lots:
9	Home Repairs including Seniors and the Disabled	2020	2025	Affordable Housing	Citywide	Affordable Housing	CDBG: \$447,948	Homeowner Housing Rehabilitated: 63 Household Housing Units

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding Allocations	Goal Outcome Indicator
10	Housing Repairs and Rehabilitation	2020	2025	Affordable Housing	Citywide	Affordable Housing	HOME: \$1,121,722 CDBG: \$975,000 HOME Carryover: \$1,371,911	Single family units rehabilitated: Household Housing Units: 292
11	Job Creation/Retention including returning citizens	2020	2025	Non-Housing Community Development	Citywide	Economic Development	\$ 0	Jobs created/retained: no of Jobs: 10
12	Business Recruitment/Retention Assistance	2020	2025	Non-Housing Community Development	Citywide	Economic Development	\$ 0	Businesses assisted:
13	Transportation support	2020	2025	Non-Housing Community Development	Citywide	Economic Development	CDBG: \$11,000	100 households Assisted:
14	Coordinated Access	2020	2025	Homeless	Citywide	Adequate Housing and Services for the Homeless or At-Risk	CDBG: \$32,500 ESG: \$652,282	Public service activities for Low/Moderate Income Housing Benefit: Households Assisted: to be determined Homeless and at-risk persons: to be determined

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding Allocations	Goal Outcome Indicator
15	Rapid Re-Housing and Direct Financial Assistance	2020	2025	Homeless	Citywide	Adequate Housing and Services for the Homeless or At-Risk	HOME: \$50,000 CDBG: \$49,500 HOME: \$100,000 Carryover	Public service activities for Low/Moderate Income Housing Benefit: 140 Households Assisted
16	Permanent Supportive Housing	2020	2025	Homeless	Citywide	Adequate Housing and Services for the Homeless or At-Risk)	CDBG: \$65,855	Public service activities for Low/Moderate Income Housing Benefit: Households Assisted Homelessness Prevention: 110 Persons Assisted
17	Emergency Shelters	2020	2025	Homeless	Citywide	Adequate Housing and Services for the Homeless or At-Risk	CDBG: \$60,500	Homeless Person Overnight Shelter: 638 Persons Assisted
18	Transitional Housing	2020	2025	Homeless	Citywide	Adequate Housing and Services for the Homeless or At-Risk	CDBG: \$90,000	Homeless Person Overnight Shelter: 32 Persons Assisted
19	Housing and services for non-homeless special needs populations	2020	2025	Affordable housing, Homeless, Public services	Citywide	Adequate Housing and Services for Special Needs Population	CDBG: \$15,000	Public service activities for Low/Moderate Income Housing Benefit: 54 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding Allocations	Goal Outcome Indicator
20	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.	2020	2025	Non-Housing Community Development	Citywide	Public (Social) Services - 15% of CDBG eligible	CDBG: \$286,063 CDBG: \$500,000 carryover	Public service activities other than Low/Moderate Income Non-Housing Benefit: 42,476 Persons Assisted
21	Fair Housing	2020	2025	Affordable Housing	Citywide	Fair Housing	\$150,000	No. of persons served: 51 % LMI:
22	CDBG Planning and Administration	2020	2025	Non-Housing Community Development	Citywide	Administration of planning	\$87,025	Administration – LMI benefit
23	Increase quality of public infrastructure	2020	2025	Infrastructure	Low and moderate-income areas	Infrastructure improvements	CDBG: \$50,000 carryover	No. of LMI households served: 50
24	Housing Preservation	2020	2025	Affordable Housing: housing repairs	Low and moderate-income areas – Old South End	Improving Neighborhood Conditions, affordable housing	CDBG: \$200,000 CDBG: \$100,000 carryover	Single family units rehabilitated: 32 Household Housing Units
25	Housing Preservation	2020	2025	Affordable Housing: housing repairs	Low and moderate-income areas - Junction/Englewood	Improving Neighborhood Conditions, affordable housing	CDBG: \$200,000 CDBG: \$700,000 carryover	Single family units rehabilitated: 31 Household Housing Units

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding Allocations	Goal Outcome Indicator
26	Housing Preservation	2020	2025	Affordable Housing: housing repairs, slum, and blight	Low and moderate-income areas – East Toledo	Improving Neighborhood Conditions, affordable housing	CDBG: \$200,000 CDBG: \$100,000 carryover	Single family units rehabilitated: 32 Household Housing Units Units demolished
27	Housing Repairs and Rehabilitation	2020	2025	Affordable Housing	Citywide	Affordable Housing, emergency home repairs	CDBG: \$500,000 NSP carryover converted to CDBG: \$450,000	Single family units rehabilitated: 105 Household Housing Units:

Table 60 – Goals Summary

Goal Descriptions

1	Goal Name	Homeownership housing/ new construction or acquisition & rehab
	Goal Description	New construction of acquisition rehab of single-family homes for homeownership.
2	Goal Name	Home Buyer Down Payment/Closing Costs Assistance
	Goal Description	Assistance to first-time homebuyers with down payment/closing costs.
3	Goal Name	Small rental housing financing and education
	Goal Description	Assistance to owners of rental housing and education for landlord and tenants
4	Goal Name	Large rental housing including Low-income housing tax credits (LIHTCs)
	Goal Description	Assistance to developers of large multi-family rental housing including LIHTCs
5	Goal Name	Local affordable housing capacity -public services
	Goal Description	Financial and technical assistance to build the capacity of local non-profit developers
6	Goal Name	Rental housing Code Enforcement and Nuisance Abatement
	Goal Description	Inspection and enforcement of housing codes to reduce blighted properties and improve neighborhood conditions.
7	Goal Name	Improvements to parks and community facilities
	Goal Description	The City will provide CDBG funding for improvements to parks and recreational facilities in low- to moderate-income residents
8	Goal Name	Slum and blight reduction
	Goal Description	The City will provide CDBG funding for demolition and reuse of city owned lots
9	Goal Name	Home Repairs including Seniors and the Disabled
	Goal Description	Home repairs and modifications to allow seniors and people with disabilities to remain in their residences, including emergency repairs.
10	Goal Name	Housing Repairs and Rehabilitation
	Goal Description	Housing assistance for rehabilitation of existing rental housing to preserve those units.
11	Goal Name	Job Creation/Retention including opportunities for returning citizens
	Goal Description	Increase job opportunities through assistance to small-medium size private businesses.
12	Goal Name	Business Recruitment/Retention Assistance
	Goal Description	Programs and assistance to encourage establishment and growth of small-medium private businesses (grants/loans/technical assistance/incentives).

13	Goal Name	Transportation support
	Goal Description	Assistance to businesses or individuals for access to job opportunities
14	Goal Name	Coordinated Access
	Goal Description	Operate a centralized system for homeless assistance to determine needs and match individuals/families with the type of assistance needed.
15	Goal Name	Rapid Re-Housing and Direct Financial Assistance
	Goal Description	Provide rental financial assistance to prevent homelessness and assist the homeless in obtaining/retaining permanent housing.
16	Goal Name	Permanent Supportive Housing
	Goal Description	Provide long-term community-based housing, which includes supportive services for homeless persons with disabilities.
17	Goal Name	Emergency Shelters
	Goal Description	Provide temporary shelter for the homeless for a period of 90 days or less. Supportive services may or may not be provided in addition to shelter.
18	Goal Name	Transitional Housing
	Goal Description	Provide supportive housing services to facilitate the movement of homeless individuals and families to permanent housing, generally for up to 24 months.
19	Goal Name	Housing and services for non-homeless special needs populations
	Goal Description	Assistance for housing and support programs for elderly, persons with HIV/AIDS, persons with mental illness and other special needs populations.
20	Goal Name	Public services
	Goal Description	Assistance for Public Services including crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
21	Goal Name	Fair Housing
	Goal Description	Elimination of discrimination in the provision of housing and housing-related services and elimination of segregation by affirmatively promoting inclusive communities and increasing supply of genuinely open housing.
22	Goal Name	Improvements to public infrastructure to benefit LMI residents
	Goal Description	Assisting LMI households in financial hardship to improve water supply lines

AP-35 Projects – 91.220(d)

Introduction

The Consolidated Plan identified priority housing and community development needs in the City of Toledo. The DON will use federal funds for strategies and actions the City will use to meet the needs of the low- to-moderate income persons. Below are the projects and programs that will take place in FY 2020-2021 with CDBG, HOME, and ESG funding to address the priority needs and objectives in the Consolidated Plan

CDBG Funds: FY 2020-2021 CDBG Allocation is \$7,570,178 and the total Reallocated (carryover) Funds is \$4,236,223. The total funding available is \$12,039,865. Reallocate \$4,236,223 of prior year Community Development Block Grant (CDBG) Funds for flexible home repairs, Code Enforcement, Housing Administration, neighborhood capacity building, community center improvements, as well as targeted investments in three geographic areas as described in section AP-50.

HOME Funds: FY 2020-2021 HOME Allocation is \$2,228,962 and the total prior-year HOME Reallocated (carryover) Funds is \$3,670,233. The total funds available, including reallocated carryover funds, is \$5,899,195. The amount allocated for the required HOME CHDO set-aside for FY 2020-2021 is \$334,344.

ESG Funds: FY 2020-2021 allocation is \$652,282 and the total carryover funds for reallocation is \$76,239.

Any HOME, CDBG, or ESG program income or returned funds received during the program year will be retained and used on eligible activities and will be reallocated through a competitive application process.

Projects

DRAFT

#	Project Name
1	Planning and Administration
2	DON: Housing Rehabilitation Administration
3	HOME Administration
4	Housing Development - CHDO Set Aside and Operating Assistance
5	Owner-Occupied Rehabilitation
6	Rental Housing Development
7	Home at Last Down Payment and Closing Costs Assistance
8	HOME: Home Buyer Development
9	Tenant Based Rental Assistance (TBRA) and TBRA Operating Assistance
10	COT: Division of Code Enforcement
11	COT: Department of Law
12	Toledo - Lucas County Plan Commission
13	Arts Commission of Greater Toledo, Inc
14	Believe Center Inc
15	Catholic Charities Diocese of Toledo - Helping Hands of St. Louis
16	Compassion Health Toledo
17	Connecting Kids to Meals
18	East Toledo Family Center
19	Fair Housing Opportunities of Northwest Ohio
20	Grace Community Center
21	Legal Aid of Western Ohio Inc
22	Lucas County Regional Health District
23	Lucas Housing Services Corporation
24	Lutheran Social Services of Northwestern Ohio
25	Martin Luther King Center Kitchen for the Poor
26	Maumee Valley Habitat for Humanity
27	Monroe Street Neighborhood Center
28	Neighborhood Health Association of Toledo Inc

29	NeighborWorks Toledo Region
30	Pathway Inc
31	Preferred Properties Inc
32	Sofia Quintero Art & Cultural Center
33	Toledo GROWS
34	Toledo Seagate Food Bank
35	Aurora Project, Inc
36	Beach House, Inc dba Leading Families Home
37	Catholic Charities Diocese of Toledo – Transportation Collaboration
38	Family House
39	Toledo Lucas County Homelessness Board (TLCHB) - Capacity Building
40	Toledo Lucas County Homelessness Board (TLCHB) - Direct Financial Assistance
41	Community Center Improvements
42	Neighborhood Capacity Building Programming
43	Targeted Neighborhoods Area #1 – Old South End
44	Targeted Neighborhoods Area #2 – Junction/Englewood
45	Targeted Neighborhoods Area #3 – East Toledo
46	Lead Housing Rehabilitation
47	Emergency Repair Program
48	Paint and Siding Program
49	Roof Repair/Replacement
50	DPU – Waterline Replacement Program
51	Workforce Training Initiative
52	ESG-2020 Homeless Services - ESG

Table 3 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The City of Toledo developed its strategic plan as part of the Consolidated Plan based on an analysis of the data from the Citizens Participation and Agency Consultation Process section and information obtained from the Needs Assessment and Market Analysis sections of the Con Plan. As a result of the analysis, the City identified priority needs and associated goals to address these needs. The priority needs are:

- Affordable housing
- Public (Social) Services
- Improving Neighborhood Conditions
- Economic Development
- Adequate housing and services for the Homeless or At-Risk and Special Needs Populations
- Fair Housing

To address these needs, the goals are as follows: homeownership housing, rental housing, affordable housing capacity, rental housing code enforcement, improvements to parks and community facilities, slum and blight reduction, home repairs especially for elderly, job creation/retention, business assistance, emergency and permanent housing for homeless, and special need populations.

Federal, state, and local budget cuts resulting in a reduction of funding for programs is the primary obstacle to addressing underserved needs within the City. The amount of funding for housing and non-housing activities is not adequate to meet the demand of underserved needs. Typically, the total amount funding requested in recent years exceeds the amount of funding available. Agencies also identified insufficient financial resources as the top barriers to meeting underserved needs. Agencies identified shortage of volunteers, better collaboration between social service agencies, staff turnover and capacity, transportation needs of clients, program eligibility restrictions and marketing and lack of awareness of program services as barriers to meeting underserved needs.

In economic development activities, meeting the job creation and business assistance needs can be challenging in the face of global, national, and regional trends and factors beyond the control of the City. With the worldwide spread of the novel coronavirus, the economic impact is wide ranging with a disproportionate impact on low-income and minority earners. Families and businesses are losing jobs and incomes due to the need for social distancing and closure of many businesses. The impact of the virus will create a new set of needs especially related to job creation/retention and business assistance.

The City contracted with the Toledo Fair Housing Center to complete an Analysis of Impediments to Fair Housing Choice (AI) in 2020 which identified obstacles to obtaining safe, adequate, and decent affordable housing. The City and the Fair Housing Center will collaborate in the implementation of a Fair Housing Action Plan to remove obstacles to fair and affordable housing in collaboration with community partners.

AP-38 Project Summary

Project Summary Information

1	Project Name	Planning and Administration
	Target Area	City-wide
	Goals Supported	All goals
	Needs Addressed	All needs
	Funding	CDBG: \$1,277,011
	Description	The general operations as it relates to the administration and reporting requirements, administration and staff monitoring of programs, neighborhoods revitalization and fiscal oversight.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	n/a
	Location Description	City of Toledo, Department of Neighborhoods, One Government Center, Suite 1800, Toledo, Ohio 43604
	Planned Activities	All of the CDBG funded activities such as funding of staff designated to carry out activities related to the planning, administration, development and implementation of the Consolidated Plan, Annual Action Plan, and the CAPER. These include the following: tracking and compilation of information; federal grants reporting; IDIS data input; fiscal oversight; CDBG activities monitoring (i.e. monitoring visits, review and evaluation of agency information, assessment of progress and completion of activities, compliance with Federal regulations etc.); general administration of funds and related activities.
2	Project Name	DON: Housing Rehabilitation Administration
	Target Area	City-wide
	Goals Supported	All goals

	Needs Addressed	Improving housing affordability Improving neighborhood conditions
	Funding	CDBG: \$1,030,007
	Description	The administration of staff cost related to the housing rehabilitation and development programs operated by the Department of Neighborhoods Housing Division.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	n/a
	Location Description	City-wide
	Planned Activities	The activities related to the administration duties of the Housing Division including: Owner-Occupied Rehabilitation; Homebuyer units production through new construction or acquisition; rehabilitation and resale; down payment and closing costs through the Home At Last Program; Paint, Roof, and Emergency Repair Programs; Code Violations Abatement Program (CVAP), Lead-Based Paint Hazard Programs, and Rental Housing Development Projects.
3	Project Name	HOME Administration
	Target Area	City-wide
	Goals Supported	Housing Repairs and Rehabilitation Home Buyer Down Payment/Closing Costs Assistance Homeownership Housing/New Construction or Acquisition & Rehab
	Needs Addressed	Improving Housing Affordability
	Funding	HOME: \$172,896
	Description	The administration and staff cost related to the operation of housing rehabilitation and development programs funded by the HOME Program.

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	n/a
	Location Description	City of Toledo, Department of Neighborhoods, One Government Center, Suite 1800, Toledo, Ohio 43604
	Planned Activities	The activities include all planning and administration duties of management and the Housing Division staff. The duties include the following: underwriting analysis of all projects including the owner-occupied program and the down payment assistance program; administration and monitoring of tenant-based rental assistance (TBRA) program; all aspects of homeownership financial assistance to eligible applicants; maintenance of records to support compliance with all federal regulations; entry of data into IDIS; and continued evaluation of programs, procedures and policies. Also included is the administrative funding for TBRA Third-Party Partners.
4	Project Name	Housing Development - CHDO Set Aside and Operating Assistance
	Target Area	Citywide
	Goals Supported	Housing Repairs and Rehabilitation Homeownership housing/New Construction or Acquisition & Rehab
	Needs Addressed	Improving Housing Affordability
	Funding	HOME: \$434,344 HOME: \$101,652 (Carryover)
	Description	The GAP financing and \$100,000 of operating assistance for single- or multi-family rehabilitation or new construction projects owned, developed, or sponsored by Community Housing Development Organizations (CHDOs).
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	Approximately, five (5) low- and moderate-income families.
	Location Description	City-wide
	Planned Activities	The rehabilitation or new construction of single-family homeownership units and/or rehabilitation or new construction of single-family or multi-family rental units.
5	Project Name	Owner-Occupied Rehabilitation
	Target Area	City-wide
	Goals Supported	Housing Repairs and Rehabilitation
	Needs Addressed	Improving Housing Affordability
	Funding	HOME: \$1,121,722 HOME: \$1,371,911 (Carryover)
	Description	To Help low- and moderate-income homeowners with housing rehabilitation to restore their homes to decent, safe, and sanitary conditions; thereby preserving the housing stock. Implemented by Sub-recipients and COT Housing Division.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, sixty (60) low- and moderate-income homeowner families will benefit from this activity.
	Location Description	City-wide
Planned Activities	To provide owner-occupied rehabilitation to address code violations, health and safety issues including lead-based paint hazards.	
	Project Name	Rental Housing Development

6	Target Area	City-wide
	Goals Supported	Small Rental Housing Financing with Landlord & Tenant Education Large Rental Housing including LIHTCs
	Needs Addressed	Improving Housing Affordability
	Funding	HOME: \$1,100,000 (Carryover)
	Description	The gap financing for new construction or rehabilitation of rental housing units developed by nonprofits or for-profit developers, seniors, and families. The projects are selected based on gap funding needs, consistency with COT affordable housing priorities, readiness to proceed and successfully securing all land use entitlement and project financing commitments.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, twenty (20) low- and moderate-income families will benefit from this project.
	Location Description	City-wide
	Planned Activities	The projects are intended to provide gap financing for developers and agencies developing multi-unit projects. These developments are multi-unit buildings involving new construction, rehabilitation, or repurposing.
7	Project Name	Home at Last Down Payment and Closing Costs Assistance
	Target Area	City-wide
	Goals Supported	Homebuyer Down Payment/Closing Costs Assistance
	Needs Addressed	Improving Housing Affordability
	Funding	HOME: \$450,000 HOME: \$150,000 (Carryover)
	Description	To provide 0% interest deferred payment loans for down payment and closing cost assistance to eligible first-time home buyer households who are buying single-family units.

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, sixty (60) low- and moderate-income families will benefit from this project.
	Location Description	City-wide
	Planned Activities	To provide down payment and closing cost assistance to low- and moderate-income homebuyers.
8	Project Name	HOME: Home Buyer Development
	Target Area	City-wide
	Goals Supported	Homeownership Housing/New Construction or Acquisition & Rehab Homebuyer Down Payment/Closing Costs Assistance
	Needs Addressed	Improving Housing Affordability
	Funding	HOME: \$846,670 (Carryover)
	Description	The new construction or acquisition, rehabilitation, and resale of homebuyer units.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, Seven (7) low- and moderate-income families.
	Location Description	City-wide
	Planned Activities	To provide gap financing for new construction or acquisition, rehabilitation, and resale of homebuyer units. The construction and rehabilitation will incorporate green building standards.
9	Project Name	Tenant Based Rental Assistance (TBRA) and TBRA Operating Assistance
	Target Area	City-wide

	Goals Supported	Rapid Re-Housing and Direct Financial Assistance
	Needs Addressed	Adequate Housing and Services for Homeless or At-Risk
	Funding	HOME: \$50,000 HOME: \$100,000 (Carryover)
	Description	Tenant-Based Rental Assistance (TBRA) provided through the Toledo Lucas County Homelessness Board (TLCHB).
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, thirty (30) low- and moderate-income individuals will benefit from this activity.
	Location Description	City-wide
	Planned Activities	To provide funding to sub-recipient (TLCHB) to facilitate a program that provides direct financial assistance, i.e. rent and security deposits.
10	Project Name	COT: Division of Code Enforcement
	Target Area	Low-moderate-income areas
	Goals Supported	Rental Housing Code Enforcement and Nuisance Abatement Slum and Blight Reduction
	Needs Addressed	Improving Neighborhood Conditions Slum and blight removal
	Funding	CDBG: \$1,400,264
	Description	To reduce the number of nuisance housing code violations by inspecting properties, issue orders, and, as necessary, filing criminal charges in Toledo Municipal Court.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 11,000 households living in low- and moderate-income census tracts will benefit from this activity.
	Location Description	City-wide low- and moderate-income census tracts in designated blighted areas will benefit from code enforcement activities.
	Planned Activities	The planned activities include: <ul style="list-style-type: none"> • Inspection of properties for mechanical and cosmetic property maintenance. • Issue appropriate nuisance orders. • File charges to put case into Toledo Municipal Housing Court as needed. • Follow-up on nuisance orders or court cases as appropriate.
11	Project Name	COT: Department of Law
	Target Area	Low-moderate-income areas
	Goals Supported	Rental Housing Code Enforcement and Nuisance Abatement Slum and Blight Reduction
	Needs Addressed	Improving Neighborhood Conditions
	Funding	CDBG: \$50,517
	Description	To reduce blight by prosecuting property owners who fail to comply with the Toledo Municipal Codes related to nuisance orders issued by the Code Enforcement Division.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 790 households in low- and moderate-income census tracts will benefit from this activity.
	Location Description	Low- and moderate-income census tracts within the City of Toledo

	Planned Activities	The housing court prosecutor will prosecute criminal and/or civil complaints filed by the Code Enforcement Division against non-compliant property owners in low- and moderate-income census tracts and in addition, will appear in court and prosecute cases until conviction or dismissal of the case occurs.
12	Project Name	Toledo - Lucas County Plan Commission
	Target Area	Low -to moderate-income areas
	Goals Supported	Improving neighborhood conditions Slum and blight reduction
	Needs Addressed	Improving affordable housing Improving neighborhood conditions Slum and blight
	Funding	CDBG: \$87,025
	Description	The administrative activities related to the processing of applications and community studies dealing with the City of Toledo's subdivisions rules and regulations and the Toledo 20/20 Comprehensive Plan.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	n/a
	Location Description	City-wide targeting areas needing enhancements.
Planned Activities	The planned activities include the following: Administrative activities related to: <ul style="list-style-type: none"> • Processing of applications dealing with the City of Toledo's subdivision rules and regulations, zoning ordinances and Overlay Districts. and <ul style="list-style-type: none"> • Community planning for commercial and residential areas suffering from disinvestments including detailed development plans. 	

13	Project Name	Arts Commission of Greater Toledo, Inc
	Target Area	City-wide
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$22,000
	Description	A six-week, summer and fall youth employment training program for at-risk youths ages 14-18. The program provides summer and fall employment experience in the arts, builds job skills, connections to community and technical skills in the arts.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, thirteen (13) youth from low- and moderate-income families will benefit from this activity.
	Location Description	City-wide
	Planned Activities	The program activities directed to the development of artistic and job skills include the following: <ul style="list-style-type: none"> • job training through work experience. • transportation services as needed. • team building activities; and • public art design and making.
14	Project Name	Believe Center Inc
	Target Area	City-wide
	Goals Supported	Public Services - crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Public (Social) Services - 15% of CDBG Eligible
	Funding	CDBG: \$39,000

	Description	To carry out eligible sports, family and educational programs for youth living in low- and moderate-income census tracts.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 100 low- and moderate-income youth will benefit from this project.
	Location Description	City-wide
	Planned Activities	The planned activities will provide opportunities to carry out the following: <ul style="list-style-type: none"> • Youth Sports. • Educational Enhancement Programs (reading, writing and math); and Recreational Opportunities (field trips, tours, camping and etc.).
15	Project Name	Catholic Charities Diocese of Toledo - Helping Hands of St. Louis
	Target Area	City-wide
	Goals Supported	Public Services - crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$25,948
	Description	To provide groceries on a monthly basis to low- and moderate-income individuals in low- and moderate-income census tracts.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 1,600 low- and moderate-income families will benefit from this activity.
	Location Description	City-wide

	Planned Activities	All activities related to the operation of a food pantry.
16	Project Name	Compassion Health Toledo
	Target Area	City-wide
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$55,006
	Description	This activity will directly address the problem of high infant mortality by providing comprehensive health care services to high risk obstetric patients and have a social worker and two community health workers who assist our Health Care Providers in addressing the Social Determinants of Health with our pregnant patients.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 240 low- and moderate-income individuals will benefit from this activity.
	Location Description	City-wide
Planned Activities	The services associated with this activity include the following: <ul style="list-style-type: none"> • complete prenatal care. • complete reproductive plan. • connections to social services in the community. • attend nutrition, parenting and prenatal (including breastfeeding) classes; and • active participation of fathers. 	
17	Project Name	Connecting Kids to Meals
	Target Area	City-wide
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.

	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$75,000
	Description	To increase capacity by providing free nutritious meals to kids under the age of 18 during the summer months.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 8,500 low- and moderate-income families will benefit from this activity.
	Location Description	City-wide
	Planned Activities	To prepare, package and deliver nutritious meals to summer partners located in low-income and underserved areas.
18	Project Name	East Toledo Family Center
	Target Area	City-wide for home repair Low-to moderate-income areas on East side
	Goals Supported	Home Repairs including Senior and the Disabled Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Improving Housing Affordability Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$27,500
	Description	This project entails two activities: Activity 1: minor repairs and home rehabilitation projects to assist low- and moderate-income senior citizens maintain a healthy, safe, and sanitary living environment; and Activity 2: enrichment activities for your residing in low- and moderate-income census tracts.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 54 low- and moderate-income seniors and 350 youth will benefit from these activities.
	Location Description	City-wide
	Planned Activities	The activities for this project are related to the rehabilitation of privately owned, single-unit homes; youth programs designed to provide opportunities for learning life time skills and the development of social, emotional and cognitive competency; and a community organizer who will engage those in the neighborhood such as stakeholders and etc.
19	Project Name	Fair Housing Opportunities of Northwest Ohio
	Target Area	City-wide
	Goals Supported	Fair Housing
	Needs Addressed	Fair Housing
	Funding	CDBG: \$150,000
	Description	Activities to ensure that residents, regardless of income, have fair housing choices and further the implementation of the Analysis of Impediments (AI) Action Plan steps towards the elimination of impediment to fair housing choice. (Fair Housing activities are carried out as part of the Department of Neighborhoods general program administration)
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Individuals and families who could potentially be facing housing discrimination will benefit from this activity.
	Location Description	City-wide

	Planned Activities	The administrative activities related to housing discrimination including: <ul style="list-style-type: none"> • Enforcement. • Trainings (for the public and the housing industry). • Dissemination of information at outreach events; and • Implementation of action steps identified in the Analysis of Impediments (AI).
20	Project Name	Grace Community Center
	Target Area	City-wide
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc. Slum and Blight Reduction
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible Improving Neighborhood Conditions
	Funding	CDBG: \$46,609
	Description	The project entails two activities: Activity 1: promote educational enrichment for K-8th graders to sustain or increase grade level growth during summer study and help youth learn positive life skills through social learning strategies; and Activity 2: garden cooperative which will give families a stake in ownership of the garden beds and will increase access to affordable home grown vegetables.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, thirty (30) children and Sixty-Five (65) households in low- and moderate-income areas will benefit from this activity.
	Location Description	City-wide
Planned Activities	To promote educational enrichment for K-8th graders to sustain or increase grade level growth during summer study and help youth learn positive life skills through social learning strategies. The garden is designed to provide families in low- to moderate-income areas with a variety of vegetables throughout the growing season.	
	Project Name	Legal Aid of Western Ohio Inc

21	Target Area	City-wide
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$100,000
	Description	To provide high quality legal services regarding housing issues to low- and moderate-income adults residing within the City of Toledo.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 240 low- and moderate-income individuals will benefit from this activity.
	Location Description	City-wide
	Planned Activities	The legal services for this project including the following: <ul style="list-style-type: none"> • Comprehensive Legal Representation. • Defense of eviction and foreclosure cases/secure affordable housing; and • Addressing issues with unsuitable living conditions and unscrupulous landlords.
22	Project Name	Lucas County Regional Health District
	Target Area	City-wide
	Goals Supported	Slum and Blight Reduction
	Needs Addressed	Improve Neighborhood Conditions
	Funding	CDBG: \$62,800
	Description	The administrative costs associated with rodent inspections prior to demolitions, proactive inspections for rodent activity and follow-up actions such as citations and court nuisance orders.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 850 households will benefit from this project.
	Location Description	City-wide
	Planned Activities	The administrative activities associated with codes addressing rodent control.
23	Project Name	Lucas Housing Services Corporation
	Target Area	Citywide and Low- to -moderate income areas
	Goals Supported	Homeownership Housing/New Construction or Acquisition & Rehab Housing Repairs and Rehabilitation
	Needs Addressed	Improving Housing Affordability
	Funding	CDBG: \$75,000
	Description	The repair or the rehabilitation to LIHTC units to make units available for purchase by low- and moderate-income persons.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, three (3) housing units will be repaired or rehabilitated for purchase by low- and moderate-income persons.
	Location Description	City Forest and North River Homes Areas.
	Planned Activities	The activities associated with the repair, rehabilitation, and purchase of properties.
24	Project Name	Lutheran Social Services of Northwestern Ohio
	Target Area	City-wide
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.

	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$20,296
	Description	To increase capacity to provide nutritious food to low- and moderate-income individuals in low- and moderate-income census tracts.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 18,000 low- and moderate-income individuals will be assisted through this project.
	Location Description	City-wide
	Planned Activities	The activities associated with the operation of a food bank.
25	Project Name	Martin Luther King Center Kitchen for the Poor
	Target Area	Low-to-moderate-income areas
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$54,000
	Description	To provide grocery items, food supplements, and food boxes to low-income and homeless families, thereby, providing savings to families' budgets.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 825 low- and moderate-income families will benefit from this project.
	Location Description	City-wide

	Planned Activities	The operational activities related to providing food boxes to low- and moderate-income citizens and, as needed, deliver food boxes to senior citizens.
26	Project Name	Maumee Valley Habitat for Humanity
	Target Area	Citywide
	Goals Supported	Housing Repairs and Rehabilitation
	Needs Addressed	Improving Housing Affordability
	Funding	CDBG: \$475,000
	Description	This project entails two activities: Activity 1: owner-occupied rehabilitation and Activity 2: roof repair/replacement projects for low- to moderate-income homeowners.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 75 low- and moderate-income households will benefit from owner-occupied homeowner repairs and 65 households will be benefit from a roofing repair program.
	Location Description	City-wide
	Planned Activities	The activities associated with carrying out home and roof repairs for low- and moderate-income families will benefit from this project.
27	Project Name	Monroe Street Neighborhood Center
	Target Area	City-wide and low- to moderate-income areas
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$29,398
	Description	This project will provide capacity to assist low- to moderate-income youth ages 5-12 in a summer reading program.

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 60 youth will benefit from this project.
	Location Description	City-wide
	Planned Activities	The activities associated with carrying out a program to assist youth ages 5-12 in showing an increase in reading skills.
28	Project Name	Neighborhood Health Association of Toledo Inc
	Target Area	City-wide
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$154,647
	Description	To provide direct medical care through 13 community health centers to low- and moderate-income residents of the City of Toledo. Primary healthcare, preventative healthcare and specialty care will be provided.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 4,750 low- and moderate-income individuals will benefit from this project.
	Location Description	City-wide.

	Planned Activities	Services associated with physical health needs such as: primary healthcare, preventative healthcare, and specialty care. LMI clients will have access to quality medical care, a full-service pharmacy at Nexus Health Care, care coordination for prescription assistance and other services, community service, specialty care such as cardiology, women's health, and podiatry. Dental services are also accessible through the Neighborhood Health Association (NHA).
29	Project Name	NeighborWorks Toledo Region
	Target Area	City-wide
	Goals Supported	Housing Repairs and Rehabilitation Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Improving Housing Affordability Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$500,000
	Description	This project entails four activities related to carrying out housing and neighborhood development through homeowner-occupied rehabilitation, foreclosure prevention and housing counseling and improving the quality of life for Toledo residents by fostering housing and financial education.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, low- and moderate-income individuals and families will benefit from the activities undertaken under this project as follows: Activity 1: 80 housing units will be rehabilitated or repaired, Activity 2: 12 housing units will be rehabilitated or repaired in various zip codes, Activity 3: 60 households will benefit from homebuyer education and counseling and Activity 4: 56 individuals or families will receive financial education and/or counseling.
	Location Description	City-wide
Planned Activities	The activities directly associated with rehabilitation of owner-occupied homes, foreclosure prevention through homebuyer education and/or counseling and financial education and/or counseling.	
30	Project Name	Pathway Inc
	Target Area	City-wide

	Goals Supported	Home Repairs including Seniors and the Disabled
	Needs Addressed	Improving Housing Affordability
	Funding	CDBG: \$400,000
	Description	To provide emergency repairs on owner-occupied homes for very low- to low-income adults aged 62 years or older and the permanently disabled.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 60 individuals or families will benefit from this project.
	Location Description	City-wide
	Planned Activities	The activities associated with the rehabilitation of privately owned, single-unit homes.
31	Project Name	Preferred Properties Inc
	Target Area	City-wide
	Goals Supported	Home Repairs including Seniors and the Disabled Housing and Services for Non-Homeless Special Needs Populations
	Needs Addressed	Improving Housing Affordability Adequate Housing and Services for Special Needs Population
	Funding	CDBG: \$47,948
	Description	To provide affordable housing for very low-income persons with disabilities.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, Three (3) Renovations of single-family homes housing individuals with disabilities.

	Location Description	City-wide
	Planned Activities	To improve the livability and operating efficient of accessible homes located in integrated housing settings with access to transportation, hospitals, and other amenities.
32	Project Name	Sofia Quintero Art & Cultural Center
	Target Area	Low- to moderate-income areas
	Goals Supported	Slum and Blight Reduction Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Improving Neighborhood Conditions Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$73,780
	Description	To increase capacity through community gardening, provide educational and life skills development opportunities to youth while promoting public art.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 150 low- and moderate-income youth will benefit directly from this project. Community residents will also benefit from the produce grown in the gardens.
	Location Description	Old South End
	Planned Activities	The activities associated with developing life skills for the youth involved in this project through the establishment and maintenance of community gardens.
33	Project Name	Toledo GROWs
	Target Area	Low- to moderate-income areas
	Goals Supported	Slum and Blight Reduction Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.

	Needs Addressed	Improving Neighborhood Conditions Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$43,000
	Description	To increase access to healthy food in low- and moderate-income areas of the city by establishing and maintaining community gardens. This activity will also include the conversion of blighted, vacant lots into beautiful, productive community gardens. Additionally, to work with community agencies to refer individuals needing a supplemental food parcel.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 3,000 individuals residing in low- and moderate-income areas will benefit from new or existing community gardens.
	Location Description	Low- to moderate-income areas
	Planned Activities	The activities associated with the establishment and maintenance of community gardens such as: technical assistance in project planning, problem solving, volunteer assistance, and gardening education. In addition, coordinate the distribution of free seeds and plants, educational materials, and healthy foods.
34	Project Name	Toledo Seagate Food Bank
	Target Area	Low- to moderate-income areas
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$47,500
	Description	This project entails two activities: Activity 1: To provide balanced, nutritional food baskets to low- and moderate-income individuals in low- and moderate-income census tracts and Activity 2: To provide a supplemental food basket to individuals or families under the Families In Recovery Staying Together (F.I.R.S.T) program.
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 4,449 low and moderate-income unduplicated individuals will be assisted through this project and 2,500 individuals through activity 2.
	Location Description	Low- to moderate-income areas
	Planned Activities	The activities associated with the operation of a food bank and to provide supplemental food baskets to low- to moderate-income individuals or families where children of recovering parents from opiate addiction or use are experiencing hunger.
35	Project Name	Aurora Project, Inc
	Target Area	City-wide
	Goals Supported	Transitional Housing
	Needs Addressed	Adequate Housing and Services for Homeless or At-Risk
	Funding	CDBG: \$90,000
	Description	To provide Transitional Housing (TH) to homeless persons.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Fourteen (14) families (32 women and children) who head of household is suffering from substance abuse will benefit from this project.
	Location Description	City-wide
	Planned Activities	The activities associated with the operation of a Transitional Housing (TH) facility for homeless persons.
36	Project Name	Beach House, Inc dba Leading Families Home
	Target Area	City-wide

	Goals Supported	Permanent Supportive Housing
	Needs Addressed	Adequate Housing and Services for Homeless or At-Risk
	Funding	CDBG: \$65,855
	Description	The scattered-site permanent housing and services that assist adults with chronic conditions and also maintain tenancy for themselves and their children.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Thirty-two (32) families (110 individuals) will benefit from this activity.
	Location Description	City-wide
	Planned Activities	The activities associated with the operation of a Permanent Supportive Housing (PSH) program.
37	Project Name	Catholic Charities Diocese of Toledo – Transportation Collaboration
	Target Area	City-wide
	Goals Supported	Transportation Support
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$11,000
	Description	To provide transportation assistance.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, 100 low- and moderate-income families will benefit from this activity.
	Location Description	City-wide

	Planned Activities	To provide transportation assistance to residence of Aurora, Bethany House, Family House, and Catholic Charities.
38	Project Name	Family House
	Target Area	City-wide
	Goals Supported	Emergency Shelters
	Needs Addressed	Adequate Housing and Services for Homeless or At-Risk
	Funding	CDBG: \$60,500
	Description	To provide emergency housing for homeless persons.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 228 families (638 individuals) will benefit from this activity.
	Location Description	City-wide
	Planned Activities	City-wide
39	Project Name	Toledo Lucas County Homelessness Board (TLCHB) - Capacity Building
	Target Area	City-wide
	Goals Supported	Coordinated Access Rapid Re-Housing and Direct Financial Assistance Permanent Supportive Housing Emergency Shelters Transitional Housing
	Needs Addressed	Adequate Housing and Services for Homeless or At-Risk
	Funding	CDBG: \$32,500

	Description	To increase capacity building for non-profit organization (TLCHB) to carry out eligible activities related to ending homelessness.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	n/a
	Location Description	City-wide
	Planned Activities	The activities associated with the operation of the TLCHB which is the lead Continuum of Care (CoC) organization. Activities are related to coordinated assessment, rapid re-housing, direct financial assistance, permanent supportive housing, emergency shelters, transitional housing, and youth homelessness.
40	Project Name	Toledo Lucas County Homelessness Board (TLCHB) - Direct Financial Assistance
	Target Area	City-wide
	Goals Supported	Rapid Re-Housing and Direct Financial Assistance
	Needs Addressed	Adequate Housing and Services for Homeless or At-Risk
	Funding	CDBG: \$49,500
	Description	To help with deposits, rents, utilities, lease agreements and etc.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 110 households will benefit from this project.
	Location Description	City-wide

	Planned Activities	The activities associated with the operation of rapid re-housing programs that provide direct financial assistance to homeless persons and those at-risk of homelessness.
41	Project Name	Community Centers Improvement
	Target Area	Low- to moderate-income areas
	Goals Supported	Improvements to Parks and Community Facilities
	Needs Addressed	Improving Neighborhood Conditions
	Funding	CDBG: \$341,567 CDBG: \$158,433 (Carryover)
	Description	Rehabilitation of facilities used for social services and recreation in low- to moderate-income areas.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Rehabilitation of three (3) Neighborhood facilities to provide area benefit for low- to moderate-income areas.
	Location Description	LMI Eligible Areas.
	Planned Activities	Rehabilitation of facilities used for social services and recreation in low- to moderate-income areas.
42	Project Name	Neighborhood Capacity Building Programming
	Target Area	City-wide
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building, etc.
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$100,000 (Carryover)
	Description	Providing technical capacity training and project grants to assist non-profit organizations to build organizational capacity and project management skills to carry out neighborhood revitalization and economic development activities.

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, eight (8) Non-profit organizations engaging in CDBG eligible activities funded or eligible for funding will receive technical training in organizational capacity building and project development and delivery.
	Location Description	City-wide
	Planned Activities	The activities to include organizational assessment, technical support, and provision of mini grants for CDBG eligible neighborhood and economic development, project development to non-profit organizations.
43	Project Name	Targeted Neighborhood Area #1 – Old South End
	Target Area	Low- to moderate-income areas
	Goals Supported	Housing Repairs and Rehabilitation Slum and Blight Reduction
	Needs Addressed	Improving Housing Affordability Improving Neighborhood Conditions
	Funding	CDBG: Residential Rehab \$200,000 (Carryover) CDBG: Commercial Demolition/Greening \$100,000 (Carryover)
	Description	To implement a housing preservation program for the Old South End target area.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, thirty-two (32) low- to moderate-income homeowners will benefit from this project.
	Location Description	Old South End Target Area
	Planned Activities	The repair and/or replacement of roofs, emergency repairs, paint and siding program, and landscaping.
44	Project Name	Targeted Neighborhood Area #2 – Junction/Englewood
	Target Area	Low- to moderate-income areas

	Goals Supported	Housing Repairs and Rehabilitation Slum and Blight Reduction
	Needs Addressed	Improving Housing Affordability Improving Neighborhood Conditions
	Funding	CDBG: Residential Rehab \$200,000 (Carryover) CDBG: Commercial Demolition/Greening \$700,000 (Carryover)
	Description	To implement a housing preservation program in the Junction/Englewood target area.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, thirty-one (31) low- to moderate-income homeowners will benefit from this project.
	Location Description	Junction/Englewood Target Area
	Planned Activities	The repair and/or replacement of roofs, emergency repairs, paint and siding program, and landscaping.
45	Project Name	Targeted Neighborhood Area #3 – East Toledo
	Target Area	Low- to moderate-income areas
	Goals Supported	Housing Repairs and Rehabilitation Slum and Blight Reduction
	Needs Addressed	Improving Housing Affordability Improving Neighborhood Conditions
	Funding	CDBG: Residential Rehab \$200,000 (Carryover) CDBG: Commercial Demolition/Greening \$100,000 (Carryover)
	Description	To implement a housing preservation program in the Garfield/Starr/Raymer target areas.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, thirty-two (32) low- to moderate-income homeowners will benefit from this project.

	Location Description	Garfield/Starr/Raymer Target Areas of East Toledo
	Planned Activities	The repair and/or replacement of roofs, emergency repairs, paint and siding program, and landscaping.
46	Project Name	LEAD Housing Rehabilitation
	Target Area	City-wide
	Goals Supported	Housing Repairs and Rehabilitation
	Needs Addressed	Improving Housing Affordability
	Funding	CDBG: \$500,000
	Description	To supplement COT Lead Hazard Control Grant Funding.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, twenty-five (25) low- to moderate-income homeowners will benefit from this project.
	Location Description	City-wide
	Planned Activities	To provide lead remediation assistance to eligible homeowners. Priority will be given to homes with at risk children and homes where lead remediation costs exceed the \$16K HUD Lead Grant Limits.
47	Project Name	Emergency Repair Program
	Target Area	City-wide
	Goals Supported	Home Repairs and Rehabilitation
	Needs Addressed	Improving Housing Affordability
	Funding	NSP converted to CDBG: \$100,000 (Carryover)
	Description	The City of Toledo housing Emergency Repair grant program
	Target Date	6/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	Approximately, twenty (20) low- to moderate-income homeowners will benefit from this project.
	Location Description	City-wide
	Planned Activities	The Emergency Repair Program will assist eligible low- and moderate-income owner-occupied households headed by a senior and disabled individual. Grant funding in an amount not to exceed \$5,000 will be provided to households to alleviate, hazardous, and/or unsanitary conditions creating an immediate danger to the occupant's health or safety. Applications will be accepted on a rolling basis. City of Toledo licensed contractors will perform work with oversight by Division of Housing construction management staff.
48	Project Name	Paint and Siding Program
	Target Area	City-wide
	Goals Supported	Home Repairs and Rehabilitation
	Needs Addressed	Improving Housing Affordability
	Funding	NSP converted to CDBG: \$150,000 (Carryover)
	Description	The City of Toledo Paint and Siding Program
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, thirty (30) low- to moderate-income homeowners will benefit from this project.
	Location Description	City-wide
	Planned Activities	The Paint and Siding program will assist eligible low- and moderate-income owner-occupied households with grant funding of up to \$5000 to paint or side a residential property. Applications will be accepted on a rolling basis. City of Toledo licensed contractors will perform work with oversight by Housing Division construction management staff.

49	Project Name	Roof Repair/Replacement
	Target Area	City-wide
	Goals Supported	Home Repairs and Rehabilitation
	Needs Addressed	Improving Housing Affordability
	Funding	NSP converted to CDBG: \$200,000 (Carryover)
	Description	The City of Toledo Roofing Program
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, thirty (30) low- to moderate-income homeowners will benefit from this project.
	Location Description	City-wide
	Planned Activities	The Roof Repair/Replacement program will assist eligible low- and moderate-income owner-occupied households with grant funding of up to \$6,500 to repair or replace roofs. Applications will be accepted on a rolling basis. City of Toledo licensed contractors will perform work with oversight by Division of Housing construction management staff.
50	Project Name	DPU – Waterline Replacement Program
	Target Area	Low- to moderate-income areas
	Goals Supported	Rental Housing Code Enforcement and Nuisance Abatement Housing Repairs and Rehabilitation
	Needs Addressed	Improving Neighborhood Conditions Improving public infrastructure to benefit LMI households Improving Housing Affordability
	Funding	CDBG: \$50,000
	Description	To help customers experiencing financial hardships and need water lines replaced in order to have their water turned on.

	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, fifty (50) households will benefit from this project.
	Location Description	City-wide
	Planned Activities	To repair or replace the private water lines of customers in order to have their water services restored.
51	Project Name	Workforce Training Initiative
	Target Area	City-wide
	Goals Supported	Public Services – crime and safety, programs for youth and seniors, community, non-profit capacity building etc.
	Needs Addressed	Public (Social) Services – 15% of CDBG Eligible
	Funding	CDBG: \$500,000 (Carryover)
	Description	To provide job training and placement opportunities for low- and moderate-income residents.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Approximately, fifty (50) persons will benefit from this project.
	Location Description	City-wide

	Planned Activities	The Department of Neighborhoods will issue a call for proposals from formal partnerships including businesses, industry or trade groups, educational entities (public schools community college, vocational or technical college, or university) to provide job training and placement in opportunity occupations. Specific job training proposed should be based on data for target growth occupations including an analysis of the relevant job demand and compensation for the proposed training. Evaluation criteria for selection of proposals will include number of beneficiaries, demonstrated need, post training placement plan, leveraged funds, demonstrated capacity of organization, project budget, implementation plan and strength of partnership. Stipends, and transportation are eligible expenses.
52	Project Name	ESG-2020 Homeless Services - ESG
	Target Area	City-wide
	Goals Supported	Coordinated Access Rapid Re-Housing and Direct Financial Assistance Permanent Supportive Housing Emergency Shelters Transitional Housing
	Needs Addressed	Adequate Housing and Services for Homeless or At-Risk
	Funding	HESG: \$652,282
	Description	The provision of services to homeless and those at-risk of homelessness in the community as well as services related to the overall management of the homeless system in the community.
	Target Date	6/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Households will benefit from homeless services provided through the Emergency Solutions Grant (ESG).
	Location Description	City-wide

	Planned Activities	The activities related to coordinated assessment, rapid re-housing, direct financial assistance, permanent supportive housing, emergency shelters, transitional housing, youth homelessness, Homeless Management Information System (HMIS) and administration of the TLCHB.
--	---------------------------	---

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

In general, some federal grant funded activities such as public services, economic development, and housing rehabilitation and new construction are provided on a Citywide basis to low- and moderate-income (LMI) individuals and households. As well, the City of Toledo (COT) has identified and mapped areas of the city where the LMI population is 51% or more. LMI census tracts are: 8, 9, 10, 11, 12.02, 13.02, 14, 15, 17, 18, 19, 20, 22, 23, 24.01, 24.02, 25, 26, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 39, 40, 42, 46, 47.01, 47.02, 48, 49, 50, 51, 52, 53, 54, 57.01, 59.02, 66, 67, 68, 73.02, 73.03, and 103. See attached map.

In addition to Citywide activities, the COT also uses geographic, place-based strategies to reach the goals identified in the 2020-2024 Consolidated Plan. The Department of Neighborhoods will concentrate its efforts in the most economically disadvantaged areas of the City using two main strategies.

1. **Slum and blight reduction** - The COT uses CDBG funds to partially fund code enforcement activities in low-and moderate-income areas that are deteriorated or deteriorating areas. Based on a Lucas County Land Bank Toledo Survey of 121,798 parcels in the City, most deteriorated properties in the City are in Districts 1, 3, and 4 (excluding census tracts 6, 7, 13.03, 21, 44, 74, 75). CDBG funds are also allocated to the City's Council Districts, 2, 5, and 6 specifically in census tracts 9, 13.02, 57.01, 59.02, and 68. CDBG-assisted code enforcement activities are allocated only to census tracts having 51% and over low-to-moderate-income households.
2. **Targeted Investments** - The COT in conjunction with several community stakeholders are working on comprehensive redevelopment and neighborhood plans in neighborhoods across the City. The COT is planning to the Neighborhood Revitalization Strategy Area (NRSA) tool under the CDBG regulations at 24 CFR 91.215(g) to designate two or three areas to focus its CDBG funding and leverage other public and private sector funding and partnerships to carry out comprehensive community development. Selection criteria has been developed and a public consultation process will be used along with consultation with the HUD field office to select the NRSA boundaries within these areas that meet the NRSA criteria. The COT will submit an NRSA application as a substantial amendment to the Consolidated Plan. The proposed geographic areas are as follows:
 - a. **Junction/Englewood** – The area is bounded by contiguous sections of the Junction and Englewood neighborhoods. The boundaries include Census Tracts 2600, 3300, and 3600. Several private sector and other governmental entities including the Land Bank, a major hospital chain, a community development financial intermediary, and a NeighborWorks affiliate are working in and investing in the area. The population of the area is 2,966 with 70.8% of the households with incomes at or below 80%AMI. The unemployment rate is 22.8% and 89% of the housing units were built before 1980.
 - b. **Old South End** – The area is bounded by an interstate and a major urban thoroughfare through the neighborhood. It is located between the Downtown Central Business District and other

recreational facilities. A commercial corridor runs through the community and connects to downtown. The boundaries include Census Tracts 4200, 5400, and 0300. The area has an existing neighborhood plan developed by the Toledo-Lucas County Plan Commission (TLCPC), the Broadway Corridor Coalition, and the Toledo Design Center. It has high poverty and unemployment rates. There are several private sector and other government entities working in and investing in the area. The population of the area is 3,788 with 82.5% of the households with incomes at or below 80%AMI. The unemployment rate is 34.3% and 94% of the housing units were built before 1980.

- c. East Toledo - Area includes Garfield Heights neighborhood, Marina District, Main-Starr Business District, and International Park and has two main commercial corridor/business districts. The boundaries include Census Tracts 4701, 4702, 4800, 4900, 5000, and 5100. The area has a Neighborhood Plan titled “Connecting the Pieces” which was developed in collaboration with LISC, Toledo Public School District, Marina District, Toledo Design Center, University of Toledo, and Urban Affairs Center (UAC). There are several private sector and other government entities working in and investing in the area. The population of the area is 8,619 with 71.1% of the households with incomes at or below 80%AMI. The unemployment rate is 20% and 96% of the housing units were built before 1980.

Geographic Distribution

Estimates of funding allocation by geographic area are provided in the table below.

Target Area	Percentage of Funds
Citywide	75
Targeted Investment Area for future NRSA - Junction/Englewood	6
Targeted Investment Area for future NRSA - Old South End	2
Targeted Investment Area for future NRSA – East Toledo	2
Slum and blight areas (deteriorated or deteriorating)/LMI Areas	15

Table 4 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

National economic conditions continue to affect the revitalization and stabilization of Toledo neighborhoods. Investment will be prioritized to benefit low- and moderate-income individuals, including minorities, seniors, and persons with disabilities. Issues such as an older housing stock, an increase in vacant and deteriorated properties that contribute to blight, and lack of economic development opportunities are negatively impacting once thriving neighborhoods.

There is growing energy and excitement around targeting and collaborating among community partners. Local stakeholders such as the Toledo Land Bank, Local Initiatives Support Corporation (LISC), the local Housing authority, ProMedica, a health care institution, and community reinvestment Act (CRA) motivated financial institutions are interested in partnering with the City on a comprehensive investment strategy in

several neighborhoods. This presents an opportunity to leverage CDBG dollars with these sources. A NRSA strategy has proven in many entitlement jurisdictions to be a tool for greater impact using CDBG dollars. The COT has over \$4.2 million in CDBG carryover funding of which **\$1.5 million** will be invested in the three targeted areas during FY 2020-2021.

The City, in adherence to HUD regulations, will allocate at least 70% of its 2015-2019 CDBG entitlement award to programs that directly benefit low- to moderate-income individuals.

Discussion

Many cities are using sophisticated strategies such as neighborhood investment funds to attract loan capital and philanthropic capital to co-invest in a targeted manner. Such investment funds may use government funds, low-interest loans, foundation investments to lower the cost of capital for affordable housing and commercial development while providing grants to build capacity. Banks and anchor institutions such as medical facilities and universities are co-investing due to the nexus between CRA motivated requirements and community benefit requirements.

In developing the NRSA strategy, the COT plans to pursue a robust citizen participation process to select the NRSA areas and to develop the improvement strategies. The COT has started the citizen participation process for the NRSA by educating the public on the NRSA requirements and requesting input during the Consolidated Planning process through several public meetings, consultations, focus groups, and public hearings.

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Toledo provides affordable housing opportunities through various means, including the use of CDBG, HOME, and ESG funds. The City will use funds to support affordable housing through rental and security deposit assistance, supportive services, construction of new units, acquisition and rehabilitation of existing units, owner-occupied home repair, permanent housing, and emergency shelter. Based on the federal funding for FY 2020, the COT will provide affordable housing for 1,160 low-to moderate-income homeless, non-homeless, and special needs households. Specific one-year affordable housing goals are included which will address the City's fair housing goals identified in the Analysis of Impediments to Fair Housing Choice (AI). The fair housing goals and related affordable housing goals are detailed below. These are estimated numbers and the final numbers will be confirmed prior to HUD submission.

- Fair housing goal- coordinate with partners and other local government entities to create affordable housing – The COT has allocated funding and plan to leverage other funding to build permanent support housing and rental housing to promote fair housing.
- Fair housing goal - Coordinate with stakeholders to move forward with a Housing First Initiative – A Housing First Initiative is starting in the Toledo area and the City projects to support the Initiative.

One Year Goals for the Number of Households to be Supported	
Homeless	142
Non-Homeless	650
Special-Needs	54
Total	846

Table 5 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	140
The Production of New Units	5
Rehab of Existing Units	609
Acquisition of Existing Units	67
Total	821

Table 6 - One Year Goals for Affordable Housing by Support Type

Discussion

The Homeless goal was designated by the Toledo Lucas County Homelessness Board (TLCHB). The Non-Homeless goal refers to public service that does not assist homeless individuals and represents funding provided through HOME and CDBG for rehabilitation and reconstruction of housing units, tenant-based rental assistance, and security deposit assistance. The City will also convert NSP program income and carry over funding to CDBG uses to provide 80 units of affordable housing. Housing First is a human service programs and social policy approach for homeless prevention that focuses more on moving homeless individuals or households directly from homelessness to permanent housing. This approach is an alternative to emergency shelter/transitional housing that moves clients through to "independent housing."

AP-60 Public Housing – 91.220(h)

Introduction

The Lucas Metropolitan Housing Authority (LMHA) was established in 1933 to provide affordable housing to adults, seniors and children in Public Housing, Housing Choice Voucher, Mixed-Income, and market rate housing units. LMHA also provides programs and opportunities designed to improve the quality of life for residents, with the goal of achieving self-sufficiency. The current housing portfolio consists of 2,633 Public Housing units; 4,657 Housing Choice Vouchers; 322 Low-Income Housing Tax Credit units; 198 Market Rate units; and 107 Homeownership Properties. There are approximately 17,500 people who reside in LMHA properties.

Actions planned during the next year to address the needs to public housing

In the Program Year 2020-2021 (July 1, 2020 – June 30, 2021), LMHA plans to do the following:

- Expand the supply of assisted housing by continuing the next phase of Collingwood Green. Phase III of the project will have been completed in Program Year 2019-2020.
- Increase assisted housing choices by conducting outreach to potential voucher landlords through landlord symposiums and other outreach and educational efforts.
- Acquire and build more affordable housing that includes conventional housing and housing for targeted need populations.
- Provide an improved living environment by contracting with law enforcement and expanding in-house Security team to monitor properties and conducting capital budget improvements on various properties.
- Promote Self-Sufficiency and Asset Development of assisted households by establishing working relationships, which will help meet the needs of residents, with various agencies throughout the community.
- Ensure equal opportunity and affirmatively furthering fair housing
- Implement a shorter look back period of the criminal history of applicants thereby providing housing opportunities to additional individuals.
- Further strengthening the Toledo Lucas County Homeless board relationship with LMHA.
- Continue the homeless preference processes to ensure access to permanent housing for homeless individuals/families are obtained.
- Continue serving as one of the three lead agencies along with Toledo-Lucas County Homelessness Board and the Mental Health and Recovery Services Board of Lucas County for the Housing First model which addresses housing for the chronically homeless.
- Continue to serve as the United Way's Collaborative Impact lead agency for Shelter/Housing Stability which creates community conversations around best practices, partnership opportunities, data collection, and community needs.
- Continue the *Home to Stay* program which provides rental payment assistance and eviction

prevention assistance to homeless or at risk of homelessness to TANF eligible families funded through Lucas County Department of Job and Family Services.

- Continue training and developing the newly elected Central Resident Advisory Board (C-RAB) who's responsibilities include advocating for and being the representative voice of LMHA residents.
- Continue the HUD funded Jobs Plus program which is exclusive to residents of Birmingham Terrace and Ravine Park. This is a four-year grant that launched in 2019.
- Work to demolish or dispose of properties owned by LMHA to remove blight from neighborhoods, decrease unsightliness, decrease crime, and meet the HUD mandate of providing safe, clean housing.
- Expand Connect Homes USA to the next phase, which has the goal to close the gap of the digital divide.
- Continue working relationships with The NetWORK/Zepf, Toledo Public Schools and Toledo-Lucas County Public Library that will help meet the needs of LMHA residents.
- These relationships will be further developed for the purposes of increasing youth and adult literacy; improving the academic rankings of students who have typically fallen behind; and provide adult training to residents to increase earning potential and asset accumulation. Toledo-Lucas County Public Library will continue to provide on-site trainings to residents and will be a part of 2020 census count.
- LMHA is also the sub-recipient of the Health Profession Opportunity Grant (HPOG) through NetWORK/Zepf, which provides funding for training, education, work supports, and success coaching for program participants to enroll in targeted training in high demand occupations in the healthcare industry. The grant will conclude during the 2020-2021 program year.
- Increase the Family Self Sufficiency (FSS) program and Section 3 participation to encourage job readiness, training, and retention services. FSS will aggressively market to public housing residents the benefits of the program and how it can increase family wealth. The marketing will be multi-pronged approach to include collateral pieces created for distribution. FSS staff will attend resident meetings to promote the FSS program.
- Current seek additional service providers to provide job readiness and training services that can benefit the LMHA residents.
- Expand workforce development services on-site to LMHA residents through Jobs Plus.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The LMHA will use the following strategies to facilitate resident participation in management and promote homeownership opportunities.:

- Collaborate with the Housing Choice Voucher Program on homeownership strategies for FSS Program (Family Self Sufficiency) population
- Mobilize the Program Coordinating Council (PCC) community partners towards goal of a tailored

service and program delivery approach to further streamline and simplify access to Residents in the FSS program.

- Refine marketing strategy for FSS participants to illuminate homeownership components of the programming.
- Continue partnership with Northwest Ohio Housing Development Agency (NOHDA) with satellite office at LMHA.
- Inform residents and community of the affordable homes available for purchase through LMHA.
- Train and develop the Central Resident Advisory Board (C-RAB) in understanding the duties and obligations of housing authorities.

If the PHA is designated as troubled, describe the way financial assistance will be provided or other assistance

Not applicable. The PHA is not designated as troubled.

Discussion

The LMHA has expanded its role as affordable housing developer in the City of Toledo using successful collaboration with numerous community partners such as Lucas County Land Bank, the City of Toledo, Toledo Local Initiatives Support Corporation (LISC) and Neighborhood Housing Services. The LMHA has been part of collaborative that is trying to preserve over 700 expiring low-income housing tax credit single family rentals and converting them to homeownership using a variety of financing tools. The LMHA serves a wide range of income groups and develops housing that contributes to neighborhood redevelopment and not just the needs of individual families while leveraging public housing resources with City resources and private capital.

Despite LMHA's efforts, along with its community partners, at addressing affordable housing, the need in Lucas County is at crisis levels. Solutions such as the recent opening of Collingwood Green Phase III has been overshadowed by the LMHA's need to close its Public Housing Waiting List for all bedroom sizes and locations in February 2020 because of lack of properties.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The Toledo Lucas County Homelessness Board (TLCHB), in partnership with the Continuum of Care (CoC) partners including the City of Toledo, continues to coordinate local efforts to reduce and end homelessness. In 2019, TLCHB entered a new organizational partnership with the regional housing authority, Lucas Metropolitan Housing Authority (LMHA), to achieve this mission more effectively in our community.

TLCHB's new partnership with LMHA has already resulted in innovations in local homelessness service delivery including the 2019 launch of the CoC's Housing First model, which transitions the CoC to a unified and comprehensive homelessness services delivery system. In 2020, TLCHB and partners will be formalizing the system-wide model's processes and systems.

In addition, TLCHB and CoC partners have launched a broader and more inclusive Community Advisory Council (CAC) to replace the previous Housing Collaborative Network (HCN). The CAC includes HCN members (traditional homeless and housing service providers) and also includes additional community partners from other provider systems that impact and serve homeless individuals including United Way of Great Toledo's 2-1-1 center, local schools, mental health and recovery services board, children services, medical providers, workforce providers, and financial health providers, among others. TLCHB and CoC partners will continue to broaden the CAC, deepen its work, and formalize its processes and outreach in 2020.

The TLCHB and partners continue to utilize the Coordinated Entry (CE) data to measure progress towards ending homelessness. In addition, TLCHB and partners continue to utilize specialized case management and community outreach services for unsheltered homeless individuals through Neighborhood Properties, Inc. (NPI)'s Projects for Assistance in Transition from Homelessness (PATH) program.

The TLCHB and partners will be utilizing these new and existing structures to successfully implement this Action Plan's goals for homeless individuals and for other special needs activities.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Community outreach to homeless persons includes utilizing the Continuum of Care (CoC), its partners, and specialized case management services through Neighborhood Properties, Inc. (NP)'s Projects for Assistance in Transition from Homelessness (PATH) program for unsheltered and chronically homeless individuals.

TLCHB and its CoC and CAC partners will coordinate community outreach activities to homeless individuals among various sectors, including education, mental health and addiction, health, criminal justice and corrections, social services, housing, workforce, and financial health. Specialized attention will include

coordinating directly with United Way of Greater Toledo's 2-1-1 center.

In addition, specialized case management services through the PATH program will be utilized for unsheltered and chronically homeless individuals. PATH's Community Outreach Specialists are trained to identify and engage unsheltered and chronically homeless individuals and connect them to needed services and Coordinated Entry for housing options. The PATH program provides intensive client-based specialized case management services that leads to improved outcomes for this population.

Addressing the emergency shelter and transitional housing needs of homeless persons

TLCHB and its CoC partners, utilizing the unified and comprehensive homelessness services delivery system-wide model of Housing First, will increase coordination and access to emergency shelter and transition housing services for homeless individuals. With this transition in service delivery, processes and systems will be streamlined, gaps will be addressed, and connections deepened, which will better serve those experiencing homelessness and support meeting this goal.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The TLCHB's new organizational partnership with LMHA, the utilization of the unified and comprehensive services delivery system-wide model of Housing First, and the continued use of the evidence-based tool Service Prioritization Decision Assistance Tool (SPDAT) will support implementation of this goal. Special assistance will be provided by TLCHB and CoC partners for chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth. This process, including both the usage of the SPDAT tool and case conferencing will be utilized by TLCHB and CoC partners to shorten the period individuals and families experience homelessness and get sheltered or in housing options.

The SPDAT program allows for coordinated assessment for prioritization and placement of clients in appropriate housing programs. This tool provides our community a comprehensive method to assist homeless individuals and families for shelter placement and permanent housing referrals and placements. SPDAT is reviewed annually and updated ongoing by OrgCode Consulting, Inc. This continuous review will provide TLCHB and the CoC partners with the latest and most accurate approach to assessing homeless individuals and families based on their individualized needs.

Coordination of access to affordable housing will be increased with the new organizational partnership with LMHA. This partnership with LMHA will increase access to affordable housing programs and address evictions as an entry point for homelessness for individuals and families. TLCHB also has a formal partnership with The Fair Housing Center, which is also partnering on addressing evictions by creating a

Landlord-Tenant Mediation program to minimize and mitigate potential evictions within the system.

Homeless individuals and families in re-housing programs are also connected to financial health and workforce development programs, education, social services, health, and mental health and addiction services and other programs based on individualized needs. Additionally, through the Housing First process, case managers will be assigned to individuals to support them after moving into new housing. They will provide access to mental health support services, physical health support services, furniture, other necessities, and payee services to prevent reentry into homelessness.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

TLCHB and its CoC partners will also utilize the unified and comprehensive homelessness services delivery system-wide model of Housing First to achieve this goal, as well as the new partnership with LMHA. Further, the broadening of the CoC continuum to include the more cross-sector and inclusive Community Advisory Council (CAC), connecting non-homeless and housing sectors more deeply to the CoC, will assist in achieving this goal. TLCHB's partnership with United Way of Greater Toledo's 2-1-1 Center will support this goal.

Special assistance for this goal will be paid to extremely low-income individuals and families, to those receiving assistance from CoC partners including the CAC, and to individuals being discharged from publicly funded institutions and systems of care. These publicly funded institutions and systems of care include health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions.

Discussion

In the last year, TLCHB and the CoC has undergone several instrumental and innovative organizational and system delivery changes, including Housing First, that will achieve improved outcomes for homelessness in our community, including towards the above-cited goals. In addition, Housing First and a broader Community Advisory Council (CAC) to our CoC will increase prevention for homelessness and for reentry for homeless individuals and families. 2020 will be focused on formalizing new processes towards Housing First, continuing to expand and deepen partnerships, and updating key performance indicators to further drive and predict trends to better service this population. These goals are achievable in 2020 and we look forward to improving outcomes for homeless individuals and families, or those at-risk of becoming homeless, in the coming year.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Jurisdictions that receive federal dollars, directly or indirectly, are required by the Department of Housing and Urban Development to complete an AI. The Analysis of Impediments process is prescribed and monitored by the federal Department of Housing and Urban Development and the State of Ohio's Department of Development. Specifically, to receive HUD Community Planning and Development formula grants, a jurisdiction must (i) certify its commitment to actively further fair housing choice; (ii) maintain fair housing records; and (iii) conduct an Analysis of Impediments to Fair Housing Choice.

An AI is a comprehensive review of barriers that inhibit residents from acquiring the housing of their choice based on federal, state, and local characteristics: race, color, national origin, religion, sex, familial status, disability, military status, and sexual orientation. The examination looks at issues in our community through a fair housing lens, including: community characteristics and demographics; income and poverty; transportation; employment; and public and private policies that impact protected groups and vulnerable populations, such as zoning, code enforcement, and real estate practices, among others.

The Fair Housing Center recently conducted an Analysis of Impediments to identify the fair housing barriers that will be addressed from 2020-2025. Emerging, persisting, and worsening impediments discussed in this document include the continuing effects of redlining and other forms of systemic discrimination; the indicators of low opportunity and health risks in neighborhoods of color; and the corresponding lack of housing mobility among occupants in neighborhoods of color. Other significant housing concerns are also illustrated, such as lead hazards; barriers faced by persons reentering the community after incarceration; and the emerging issue of discrimination based on source of income. The text also calls for affirmative programming and counseling to improve and inform housing choice and highlights the need for legislative changes to ensure the effectiveness of this programming.

The Analysis of Impediments is used as a catalyst for the City to develop and implement a Fair Housing Action Plan. The Fair Housing Action Plan will identify strategies that will be implemented in order to curtail and/or eliminate the impediments identified in the Analysis. The Analysis drives the Fair Housing Action Plan, which is the guiding document outlining the concrete steps that the City and its partners will take to address the impediments.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Consistent with HUD's guidelines, the following action plan will help guide the City of Toledo to address the identified local impediments to fair housing.

I. Housing Opportunity

Criminal History Screening

- Adopt local policies such as “ban the box” to address discrimination based on criminal history screening
 - City of Toledo, The Fair Housing Center
- Set aside affordable housing opportunities, both vouchers and hard units for reentry

population

- Lucas Metro Housing Authority
- Other subsidized housing providers
- Encourage or require housing providers to comply with HUD's guidance on criminal history screening
 - City of Toledo
 - The Fair Housing Center

Homeownership: Lending and Insurance

- Encourage lenders to provide appropriate credit opportunities in minority and low-income neighborhoods
 - The Fair Housing Center with support from the City of Toledo
- Address insurance discrimination issues
 - The Fair Housing Center with support from the City of Toledo
- Coordinate with local banks to create a loan product to address credit needs in low-income and minority neighborhoods. Examples of this work are available in the Detroit area.
 - The Fair Housing Center with Support from the City of Toledo

Accessibility for Persons with Disabilities

- Enforce current visitability and accessibility rules
 - City of Toledo and The Fair Housing Center
- Encourage developers to increase accessibility whenever they benefit from public funds or tax incentives in some way
 - City of Toledo

Source of Income Discrimination

- Enact source of income protections like those currently in committee before city council
 - City of Toledo
- Coordinate with LMHA and landlords to address issues with vouchers

Enforce fair housing protections

- Conduct intakes and investigations in response to allegations of housing discrimination and address violations of the FHA by filing complaints and/or lawsuits where appropriate
 - The Fair Housing Center with support from the City of Toledo

Increase awareness of fair housing rights and responsibilities

- Engage in education and outreach activities including conducting trainings and presentations, placing advertisements, distributing educational materials, participating in

outreach events, and posting content on social media

- The Fair Housing Center with support from the City of Toledo

Voucher Mobility

- LMHA should adopt policies and practices consistent with the Poverty Race Research Action Council's recommendations
 - LMHA

Land Use and Zoning

- Adopt changes to policies and practices to address the identified impediments
 - The City of Toledo with support from the Fair Housing Center

LGBTQIA+

- Adopt changes to policies and practices to address the identified impediments
 - The City of Toledo with support from the Fair Housing Center

Homelessness and affordable housing

- Coordinate with partners and other local government entities to create affordable housing opportunities and move forward with the Housing First initiative
 - The City of Toledo

II. Housing Stability

Housing Conditions

- Adopt changes to policies and practices to address the identified impediments
 - The City of Toledo with support from the Fair Housing Center and other community partners

Public transportation

- Lead efforts to adopt and expand county-wide transportation services
 - The City of Toledo with support from other local governments and other agencies

Impediments in Rental Housing

- Address the eviction crisis in Toledo
- Adopt changes to policies and practices to address the identified impediments
 - The City of Toledo with support from other local governments and other agencies

Access to water services

- Pursue appropriate policy and practice changes through the newly formed committee to

be coordinated with the City of Toledo's Department of Public Utilities

- The City of Toledo with support from other local governments and other agencies

Discussion:

Homelessness disparately impacts minority residents. However, opportunities are available to build new affordable housing to reduce homelessness as an impediment to Fair Housing.

- Directing more discretionary resources toward affordable housing

Discretionary funding sources, such as HOME and CDBG, should be evaluated to determine if a larger portion of those funds can be directed toward the development of affordable housing in the Toledo area.

Development of new housing resources must be cognizant of whether the location of the development will truly provide for access to transportation and other resources necessary to help the residents succeed.

- Supporting the new Housing First "No Barriers Housing" Initiative

A Housing First initiative is moving forward in the Toledo area. Public policy and available public resources should be directed to support this effort

AP-85 Other Actions – 91.220(k)

Introduction:

The City of Toledo is committed to meeting the needs of the underserved through program administration and in collaboration with its community partners.

Actions planned to address obstacles to meeting underserved needs

Partnering with The Fair Housing Center (TFHC), a 2020 Analysis of Impediments (AI) was recently completed. The AI includes action steps for the removal of fair housing obstacles in its Fair Housing Plan. The COT and TFHC will collaborate in the implementation of the action steps outlined in the Fair Housing Plan, in collaboration with community partners.

Actions planned to foster and maintain affordable housing

The COT will use various initiatives, as well as HOME funds and CDBG funds, to maintain and foster affordable housing. The goals identified in the Strategic Plan and the Action Plan include the construction and acquisition of affordable homes, rehabilitation of existing housing stock, home buyer assistance, home repair programs for elderly and disabled, and housing services for non-homeless special needs populations. The goals of the Annual Action Plan also included funding to increase the capacity of local non-profit community development corporations to develop affordable housing and/or attract larger for-profit developers to develop low-income housing tax credit rental units. The COT will work with partners and policy makers to increase rental housing through special set aside of tax credits for the Toledo market. The COT is also a part of the Year 16 Initiative which is seeking to preserve the affordability of over 700 single family low-income housing tax credit financed units working along with local PHA, lenders, and intermediaries. The COT plans to work with a local university to determine the level of foreclosures including foreclosed homes and those at risk of foreclosure. The data will be used to determine the need for a foreclosure counseling program during the Consolidated Plan period.

Actions planned to reduce lead-based paint hazards

The City of Toledo (COT) continues its commitment to providing lead-safe, decent, safe, and sanitary housing for eligible families. This effort uses a highly coordinated network consisting of private health officials, community development corporations, local public housing authority, social service agencies, and other city departments. The effort targets central city neighborhoods where low-income families occupy approximately two of every three residential units and the concentration of pre- 1978 structures containing lead paint is estimated to exceed 80 percent.

The Department of Neighborhoods (DON) continues to administer a Lead-Based Paint Hazard Control Grant program received from the HUD Office of Lead Hazard Control and Healthy Homes (OLHCHH). The \$2.9 million grant is utilized to provide financial assistance to property owners to help control lead paint hazards in both owner-occupied and rental residential units within the city of Toledo. The initial three-year period

of performance for the grant began 01/02/2018 and runs through 01/01/2021.

Over the three-year grant period, the DON has proposed to complete 240 Lead Inspection Risk Assessments and make 160 residential units in the City of Toledo lead safe. The DON has benchmarked the completion of 12 Lead Inspection Risk Assessments and 34 lead safe residential units through the grant during the period of 7/1/2020 – 6/30/2021.

Lead-based paint hazard control methods include the utilization of low-level interventions, interim controls, and partial/component abatement. Abatement is the DON's preferred method in addressing paint surfaces. The program does not perform full abatement but rather the replacement of specific components and systems. Units are made lead-safe but not lead free.

In addition to the efforts of the DON to reduce lead-based paint hazards, the COT passed a Lead-Safe Ordinance in November 2019. Under this Ordinance, all rental structures and family childcare homes built prior to 1978 are to undergo a lead clearance through an inspection which includes a visual and dust-wipe inspection and register as a rental property. As written, the ordinance will enact a three-year compliance phase based on a three-tier ranking of Toledo's census tracts starting with the areas of greatest danger of lead exposure to children with the first compliance deadline of June 30, 2020. The ordinance activities will also generate a lead-safe unit registry to be developed and maintained in conjunction with the Lucas County Regional Health District.

Actions planned to reduce the number of poverty-level families

The 2019 Ohio Poverty Report found a poverty rate of 19.7% in Lucas County and 26.5% in Toledo. The goals of the Consolidated Plan and this Action Plan are aimed at reducing the number of poverty-level families in Toledo. The Department of Neighborhoods engages in housing and community development programs that assist families living at the poverty level. Housing programs are planned for a positive overall effect on households in the following areas: economic development; family stabilization; health improvement; homeownership; and community growth.

Actions planned to develop institutional structure

The Department of Neighborhoods manages all aspects of the HUD grant programs and recognizes the need to maintain a high level of coordination on projects involving other City departments and/or organizations. This collaboration assures an efficient use of resources and optimal accomplishments. The COT will continue

to coordinate efforts with partners, including:

- Toledo/Lucas County Homelessness Board (TLCHB)
- Lucas County Plan Commission
- United Way of Greater Toledo
- Lucas Metropolitan Housing Authority (LMHA)
- Mental Health and Recovery Services Board of Lucas County
- Lucas County Board of Developmental Disabilities
- Ohio Means Jobs/Lucas County
- Lucas County Land Bank
- Toledo Lucas County Health Department
- Toledo Lucas County Port Authority

Each of the City of Toledo's partners brings specialized service components and experience. A continued commitment to these partnerships and collaborations is critical in achieving the desired outcomes for the community. Many relationships exist consisting of the business community, faith-based organizations, public service entities, housing providers, foundations, and other community organizations that advocate on behalf of those in need. Increased communication with all community stakeholders will continue.

Actions planned to enhance coordination between public and private housing and social service agencies

The COT will continue to work with a broad cross-section of public, private, faith-based, and community organizations to identify the needs of its residents. By continuing to collaborate with the CoC and the community, the City will continue to streamline the actions of public service agencies to improve the lives of all persons in Toledo. These groups address a broad range of needs for families including homelessness, workforce development, community health.

Discussion:

AP-90 Program Specific Requirements – 91.220(l) (1,2,4)

Introduction:

The COT uses CDBG and HOME funds in support for a variety of housing and community development needs and services. ESG is used for shelter operations, homelessness prevention, and rapid rehousing. This section shows information on program specific requirements for the Community Development Block Grant, HOME and Emergency Solutions Grant (ESG) programs.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is anticipated to be available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$233,464
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	\$233,464

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of <u>one</u> , two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	1 YR- 80.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The COT does not utilize any other forms of investment other than those noted in CFR 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Recapture Provision

The COT uses the Recapture Provision to ensure affordability for all homebuyer programs when a Direct Subsidy is provided to the homebuyer to purchase the property. A Direct Subsidy includes down payment and closing costs assistance and other assistance to the homebuyer that reduced the purchase price from the fair market value to an affordable price.

If the homebuyer decides to sell the house within the affordability period, based upon the Direct Subsidy provided to the homebuyer, the City will recapture the Direct Subsidy based on the prorated recapture formula below. However, the amount recaptured by the City cannot exceed what is available from net proceeds. Net proceeds are defined as the sales price minus superior loan repayments (other than HOME funds) and any closing costs.

Affordability Period	Prorated Recapture Formula
5 Years	Direct Assistance/60 months = monthly amount
10 Years	Direct Assistance/120 months = monthly amount
15 Years	Direct Assistance/180 months = monthly amount

NOTE: Development Gap subsidies (i.e., the difference between the cost of producing the unit and the fair market value of the unit) are not subject to recapture as the homebuyer does not realize a direct benefit from these funds.

Resale Provision

For properties that receive HOME development subsidies only, and there is no Direct Assistance to the homebuyer, the resale requirements below will apply if the home is sold during the affordability period:

- The new purchaser must be low-income purchaser with household income at or below 80% AMI.
- The new purchaser's household income must be verified by the City of Toledo.
- Income verification process and contact information included the Homebuyer Written Agreement.
- The new purchaser must use the property as the family's principal residence and agree to assume the remainder of the original affordability period.
- The original homebuyer, now the home seller, must receive a "fair return" on their investment, as defined by the City.
- Fair return will be measured by the percentage change in the Consumer Price Index (CPI) over the period of ownership.
- The basis for calculating fair return will include a return on 1) the HOME-assisted buyer's original investment, plus 2) capital improvements made by the original buyer based on the actual costs of the improvements as documented by the homeowner's receipts.
- These improvements will include window and roof replacements; electrical and plumbing systems upgrades; infrastructure improvements; kitchen and bathroom remodels; finishing of basement and energy efficient upgrades.
- In some instances, it may be necessary for the City to provide HOME assistance to the subsequent purchaser to ensure that the original buyer receives a fair return and the unit is affordable to the low-income population, as defined.
- The Homebuyer Agreement must also include a provision of first right of refusal for the City to purchase the affordable unit if an eligible buyer cannot be found in a reasonable time frame.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City enforces the recapture provision with a Homebuyer Agreement and Restrictive Covenant recorded in the land records of the City of Toledo.

The City enforces the resale provision with a Homebuyer Agreement and Restrictive Covenant recorded in the land records of the City of Toledo.

Foreclosure

As provided in 24 CFR Part 92.254(a)(5)(i)(A), "affordability restrictions may terminate upon occurrence of any of the following termination events: foreclosure, transfer in lieu of foreclosure or assignment of an FHA

insured mortgage to HUD. The City may use purchase options, rights of first refusal or other preemptive rights to purchase the housing before foreclosure to preserve affordability. The affordability restrictions shall be revived according to the original terms if, during the original affordability period, the owner of record before the termination event, obtains an ownership interest in the housing."

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

HOME funds will not be used to refinance existing debt secured by multifamily housing.

Emergency Solutions Grant (ESG)

Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

ESG assistance is provided in accordance with the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act). The "Act" improves administrative efficiencies and enhances response coordination and effectiveness in addressing the needs of homeless persons. Short- and medium-term rental assistance and services were added to re-house homeless persons more rapidly allowing for people to regain stability more quickly in permanent housing following a housing crisis and/or homelessness. The COT, working closely with its local partners, established the framework to maximize the coordination of a community-wide effort focused on improved planning and strategic usage of all available resources/programs targeted to help homeless persons.

Written standards are contained within the attached seven documents:

- Coordinated Entry Referral Process (*see ESG Attachments*)
- Collaborative Governance of Coordinated Assessment (*see ESG Attachments*)
- Centralized Approach to Coordinated Access/Entry (*see ESG Attachments*)
- TLCHB Standards Compilation (*see ESG Attachments*)
- Project Home Rapid Re-Housing Policy (*see ESG Attachments*)
- Key Performance Indicators (*see ESG Attachments*)
- Retention Policy (*see ESG Attachments*)

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The TLCHB, the local CoC governance body, in collaboration with the COT DNBD and based on community support, adopted a centralized approach for coordinated entry in August 2012 as its comprehensive collaborative delivery system of all publicly funded homeless services.

Coordinated Entry (CE) implemented across the community with various functions staged at logical and physical points. United Way of Great Toledo's 2-1-1 hosts the CE project, which is the coordinated entry point for all persons entering the homeless system. The CE performs both prevention and diversion, and when necessary refers to emergency shelters and/or outreach workers. It should be noted that emergency shelters do not turn away walk-ins or simply refer them to the CE but engage them in an initial screening to find a brief resolution (diversion) that does not result in emergency stay, if possible. If not exists, the shelter will provide accommodations to the household to connect to CE by phone and until subsequent next steps (which may or may not include assignment to the agency) are identified.

Emergency shelters, outreach workers, and other trained individuals are performing the Housing Assessment, which as of 2014 is the Service Prioritization Decision Assistance Tool (SPDAT). It helps identify which clients should receive what type of housing assistance intervention and assist in determining the intensity of case management services. The TLCHB upgraded to the newest updated version of SPDAT in 2017.

The SPDAT Score, along with case manager recommendations and other factors, will be taken into consideration when forwarded to the referral specialist, who is currently the Executive Director at TLCHB. The information is used to create a prioritization list, also called the community list, which is used to make referrals to Permanent Housing projects (Rapid Re-Housing and Permanent Supportive Housing).

Governance of our CE system has multiple facets. The "Coordinated Assessment Collaborative Governance Policy" outlines the procedural aspects of monitoring the CE system. The members of the Continuum of Care play an integral role in this process. Participation in the CoC via the Community Advisory Council is agreed to formal membership with all publicly funded organizations required to participate; we encourage and have cultivated a wide array of non-funded community members that participate as an elective. Assessment and assignment of Rapid Re-Housing stabilization services and short-term direct financial assistance were initiated through this approach as a direct result of the success of the Homeless Prevention and Rapid Re-Housing Program. Shelters, Rapid Re-Housing stabilization services and medium-term direct financial assistance joined in February 2013. Transitional and Permanent Supportive Housing were added in Spring 2013. Connecting households who are experiencing homelessness to a single, centralized point for Screening and Assessment/Assignment for Diversion, Homeless Prevention, and Re-Housing services were deemed the "best fit" for the Toledo community because of the results evidenced through the HPRP.

Through the Community Advisory Council, comprised of all funded homeless service providers and members of the TLCHB, United Way of Greater Toledo and the DNBD, as well as other community organizations with tangential goals and services, participants have the opportunity and responsibility to include the design and evaluation of CE and provide feedback on the cases being referred to them.

If for any reason a provider determines that a referred case is ineligible or inappropriate for their programs, CE and said provider work jointly to make a more appropriate referral. Due to local community needs and limited funding, the COT and the TLCHB do not fund Homeless Prevention activities currently.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The TLCHB, in partnership with the COT Department of Neighborhoods, established a timeline that includes the following:

- A Citizens Review Committee (CRC) comprised of community representatives is identified, recruited, trained, and engaged in determining application priorities, process, scoring, and selection.
- A mandatory application training and distribution meeting that is widely publicized, including direct invitation to current grantees and providers within the Toledo Area Alliance to End Homelessness (TAAEH).
- Completed applications are submitted in a timely fashion that are reviewed, ranked, and recommend (or not) for funding.
- The TLCHB Board of Directors votes on funding recommendations to be submitted to the DNBD.
- Recommendations are vetted and reviewed by the TLCHB and the DNBD for final selection and recommendations to the Mayor of Toledo and City Council.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

A written obligation within third-party contracts with TLCHB and the DNBD provides guidance to achieve this expectation and is monitored by both TLCHB and DNBD. TLCHB will meet this obligation either through board appointment from the COT or as an elected director. Recommendations and/or nominations from the constituency are preferred. The nature of TLCHB CoC/ESG planning oversight work gives ample opportunity to engage those experiencing homelessness and/or those who have recently experienced homelessness toward the end of involving them in decision-making processes, including serving on standing committees and focus groups. ESG-funded agencies are required to have a formerly homeless representative on their boards.

5. Describe performance standards for evaluating ESG.

The local CoC established revised performance standards for funded agencies in November 2016. Not all program types have recommended targets for each performance indicator. Some program types have

recommended targets for special populations instead of, or in addition to, overall targets. This is in concert with HUD’s Interim Rule, which calls for “performance targets appropriate for population and program type.” Targets are segmented according to the National Alliance to End Homelessness Rapid Re-Housing Triage Tool, which rates three areas of barriers to gaining and obtaining housing. Recommended targets are listed by program type for each indicator in the Key Performance indicator list.

The performance indicators are consistent regardless of funding sources. Standards established by the TLCHB for emergency shelter, transitional housing, homeless prevention, and rapid re-housing activities are applicable to evaluating ESG activities. (See attached 2017 Key Performance Indicators.)

In the Integrated Disbursement and Information System (IDIS), HUD’s reporting computerized system; the performance objectives and outcomes are already predetermined based on the activity type/category. Each category has subcategories in IDIS. The grantee may not choose their performance objectives and outcomes; applicable objectives and outcomes as established in IDIS are as follows:

HESG Activity Category	Performance Objective	Performance Outcomes
Prevention	Provide Decent Affordable Housing	Affordability
HMIS	N/A	N/A
Rapid Re-Housing	Provide Decent Affordable Housing	Affordability
Administration	N/A	N/A
Shelter	Create Suitable Living Environment	Availability/Accessibility

The COT is not funding street outreach activities through its ESG funds. Please refer to AP-65 of this Action Plan for existing outreach and assessment activities in the COT.

Discussion:

Not applicable